

Tuesday, 29 November 2022

1

2 (10.00 am)

3 LADY SMITH: Good morning and welcome back to our case study  
4 hearings in relation to foster care and boarding-out.

5 This week we turn to closing submissions, of which  
6 there'll be quite a few, and we'll begin by my inviting  
7 Senior Counsel to the Inquiry, Ms Innes, to address me,  
8 and after that I will start moving through the long  
9 list.

10 I think you've all been notified of where you are on  
11 the list. If I call the wrong person at the wrong time,  
12 don't hesitate to tell me. I'll try and keep to the  
13 order I've been given.

14 But unless anybody has anything they wish to raise  
15 at this stage, I'll just move straight to inviting  
16 Ms Innes to address me. Is that okay?

17 Right. Ms Innes, good morning.

18 Closing submissions by Ms Innes for the Inquiry

19 MS INNES: Since 2 May of this year we've had 67 days of  
20 evidence in relation to foster care and boarding-out.  
21 During that time we've heard from over 250 witnesses,  
22 whether by way of oral or read-in evidence. In  
23 addition, other statements and documents have been  
24 reviewed, including statements which have been released  
25 into the bundle.

1           This case study covers the evidence of 228  
2           applicants in relation to their experiences in foster  
3           care and boarding-out.

4           There has also been evidence from experts, Local  
5           Authorities, independent fostering agencies, foster  
6           carers, family members and social workers.

7           The material in this case study has been extensive.  
8           Over 40,000 documents recovered by the Inquiry have been  
9           identified as relevant.

10          Foster care and boarding-out has of course been  
11          included in the Terms of Reference in this Inquiry,  
12          whereas it was not in the Time to be Heard pilot nor the  
13          National Confidential Forum other than it might be said  
14          tangentially. Accordingly, for many applicants this is  
15          the first opportunity that they have had to share their  
16          experiences in a forum like this and many have spoken of  
17          the importance to them of having been able to do so.

18          In the past, it appears that the focus was very much  
19          on institutional care. That was highlighted by  
20          Professor Kendrick. Your Ladyship will also recall that  
21          it was identified by Professor Biehal and Dr Grant where  
22          they described an enduring lack of focus on foster care.

23          Professor Kendrick discussed the fact that there can  
24          be assumptions that institutional care is unsafe,  
25          whereas family-based care, including foster care, is

1 safe.

2 LADY SMITH: Yes.

3 MS INNES: And of course many children have positive  
4 experiences in foster care and we've heard about some of  
5 those from applicants.

6 LADY SMITH: We're learning continually in this Inquiry  
7 about the danger of any assumptions, irrespective of the  
8 nature of them, and this is a very interesting case  
9 study to demonstrate that, you're absolutely right.  
10 Before now we've seen the assumptions about institutions  
11 being proved to be wrong, so get children out of  
12 institutions and into a family setting, that'll be  
13 perfect. For some children it worked, but for others it  
14 was very far from perfect. I think that's very clear.

15 MS INNES: Yes, my Lady.

16 The foster care setting has inherent risk and  
17 I think we've seen that during the course of the case  
18 study.

19 LADY SMITH: Yes.

20 MS INNES: The child is in a family home which cannot be  
21 monitored --

22 LADY SMITH: Hang on one minute, Ms Innes. We're getting  
23 some quite distracting feedback. Can we cut that out?  
24 (Pause).

25 Right, try now. Thank you.

1 MS INNES: Yes, my Lady, I was saying that the child --  
2 there is inherent risk in foster care and that is  
3 of course because the child is in a family home, which  
4 cannot be monitored by a variety of different adults  
5 around the clock.

6 LADY SMITH: Yes.

7 MS INNES: The fact that foster care is not a safe place for  
8 some children has been known throughout the period of  
9 the Terms of Reference. In particular it was  
10 highlighted publicly in 1945. In that year, the death  
11 of Dennis O'Neill in foster care in Shropshire led to  
12 the Monckton Report and in Scotland foster parents from  
13 Fife were convicted of offences in relation to excessive  
14 physical punishment and both cases generated significant  
15 press coverage at the time.

16 The Clyde Report published the following year  
17 recognised that there had been what it called isolated  
18 terms of cruelty to boarded-out children. Clyde  
19 recognised that the physical and mental wellbeing of the  
20 child would be under more direct supervision in  
21 an institution than it would be in foster care, but the  
22 issue with such institutional care was the lack of  
23 parental affection, and then, as we saw, the preference  
24 for boarding-out over institutional care went into  
25 legislation.

1           The evidence which has been gathered and heard in  
2           this case study has sadly demonstrated that over the  
3           period from 1930 to 2014 children have suffered abuse in  
4           boarding-out and foster care. That is not restricted in  
5           geographical scope. No area of Scotland is immune. We  
6           heard of physical, sexual, psychological and emotional  
7           abuse, neglect and exploitation.

8           In relation to corporal punishment, it generally  
9           appeared to be accepted for a long time that foster  
10          carers were in the same position as parents and as long  
11          as it wasn't excessive, harsh or indiscriminate, it was  
12          condoned and in some cases even encouraged. Children  
13          were separated from their families and siblings, but in  
14          some cases, even when siblings were placed together, we  
15          heard evidence that they were set against one another by  
16          the foster carers and that obviously impacted on their  
17          relationship.

18          Another significant element of emotional abuse  
19          spoken to was difference in treatment. Usually that was  
20          difference in treatment from the foster carers' own  
21          children but sometimes it extended to other children in  
22          placement who had perhaps been there for longer and were  
23          perceived to have a different bond with the carers.  
24          This perpetuated feelings of rejection and isolation.

25          For children who were still with their guardians or

1 carers when they left home for work, college or  
2 university, the approach of the carers at that point was  
3 often demonstrative of their attitude towards the child.  
4 For example, we heard evidence that some essentially  
5 threw the child out and did not speak to them again.

6 Many applicants had the impression that their  
7 carers' motivation was financial. That was either  
8 an impression formed at the time or one which was formed  
9 on the basis of consideration of their records.

10 There is also evidence of children being deprived,  
11 whilst money appears to have been diverted to the foster  
12 carers' own purposes, whether for their own benefit or  
13 that of their family, or on occasion to fund an alcohol  
14 problem.

15 Whatever the circumstances in relation to financial  
16 matters, it is certainly clear that many applicants were  
17 very conscious of the financial reward that their carers  
18 obtained in this context.

19 The perpetrators and alleged perpetrators were  
20 primarily foster carers, but we also heard of abuse by  
21 other children and young people in the fostering  
22 household, whether children of the foster carers, we  
23 heard of some convictions in that context, or other  
24 children in placement.

25 We have also heard about those who faced additional

1 abuse because of gender, race, ethnicity, for example  
2 gypsy travellers, or sexual orientation, or people for  
3 whom discriminatory attitudes were barriers to reporting  
4 and response.

5 In terms of convictions, as highlighted in the  
6 Crown's opening submissions, it is difficult to identify  
7 those relating to children in foster care in the same  
8 way as where an offence took place at an institution.  
9 Drawing on a number of sources, the Inquiry has been  
10 able to confirm over 50 convictions in respect of  
11 offences against children in foster care, but that has  
12 to be said to be an incomplete record.

13 I also want to move on and say something about  
14 deaths of children in foster care, because we did hear  
15 evidence of some deaths of children which had occurred.

16 Issues were raised in relation to the investigations  
17 of those deaths and certainly in some it appeared that  
18 there was swift acceptance that the deaths were  
19 accidents.

20 In Professor Abrams's evidence, she discussed a case  
21 involving the deaths of two children who were  
22 boarded-out by Glasgow in the late 1960s. In relation  
23 to the death of the first child, a postmortem took place  
24 but there was no record of the outcome on the file.  
25 Thereafter another child was placed who also died as

1 a result of a blow to the head. There were serious  
2 concerns in the Scottish Office at the time about the  
3 Local Authority's response to both of these incidents.  
4 Disturbingly, Professor Abrams noted that the fact that  
5 the children were mixed-race likely had some bearing on  
6 decisions which were taken and the response.

7 In July we heard evidence from Peter Kelbie who told  
8 the Inquiry about the death of his sister Alexina in  
9 foster care in Dundee in November 1957 where it was much  
10 later that the findings of the post-mortem were reviewed  
11 and the view expressed, and I quote, that it was  
12 difficult, if not impossible, to conceive of  
13 an explanation for the injury pattern and the death of  
14 Alexina other than an assault.

15 The result of that 2006 review was only communicated  
16 to Peter last year.

17 LADY SMITH: That is staggering. 64 years on.

18 MS INNES: Yes.

19 LADY SMITH: When he learns.

20 MS INNES: We also heard evidence on the first day of  
21 applicant evidence in fact from a witness, 'Anne', whose  
22 sister had died in foster care in Fife in [REDACTED] 1959.  
23 It appeared that there was no police investigation and  
24 the Local Authority had been satisfied with the  
25 explanation provided by the foster carer. Even when



1 'Anne's' father asked questions, the Local Authority  
2 swiftly rebuffed him and continued to insist on  
3 a contribution from him for the upkeep of the children  
4 whilst they had been in foster care.

5 In September we heard evidence from 'Claire', one of  
6 whose brothers died in foster care in May 2001. As  
7 explained by her social worker, Ian Henderson, who gave  
8 evidence in October, this was initially described as  
9 an accident. However, it appears that 'Claire' was  
10 later told that her brother had committed suicide and  
11 that whilst in the care of someone who was later  
12 convicted of abusing 'Claire' and her brothers.

13 While systems have developed in relation to the  
14 deaths of children in care as well as of course progress  
15 in forensic science, the common threads are, I would  
16 suggest, the absence or dismissal of challenge from the  
17 vulnerable families of these children and the way in  
18 which a line was quickly drawn, perhaps with  
19 an unwillingness to think the unthinkable.

20 LADY SMITH: Yes.

21 MS INNES: Applicants spoke about the ongoing impact of  
22 abuse on their own health but also on their ability to  
23 form relationships, to parent, to obtain qualifications  
24 and to work. Many spoke of the wider ramifications for  
25 others, for example partners, children, grandchildren.

1 I'm going to move on to talk now about some of the  
2 failures which have been identified in the evidence, and  
3 before I do that I want to say a word about systemic  
4 failures.

5 LADY SMITH: Thank you.

6 MS INNES: The Terms of Reference require consideration of  
7 the extent to which institutions and bodies with legal  
8 responsibility for the care of children failed in their  
9 duty to protect children in care from abuse, and in  
10 particular, to identify any systemic failures in  
11 fulfilling that duty.

12 There is perhaps a danger in focusing on systemic  
13 failures interpreted as the failure of the system as  
14 a whole, or most of it, as opposed to the broader point,  
15 ie whether those with legal responsibility failed in  
16 their duty to protect children in their care.

17 Most Local Authorities and organisations who have  
18 taken part in the case study have now accepted that  
19 there were such failures and have identified some of  
20 those. The extent of the failures is of course a matter  
21 for the Inquiry to assess.

22 The first matter that I want to look at in a bit  
23 more detail is the subject of boarding-out, and  
24 Your Ladyship will recall that we've heard evidence from  
25 a number of applicants who had this specific experience

1 and they explained that they would not see the care  
2 setting as being foster care. They were very clear that  
3 it was boarding-out and they were boarded-out with  
4 guardians.

5 Clyde said that radical change was necessary to the  
6 practice of boarding-out children from cities to crofts.  
7 It was noted that children were boarded-out in remote  
8 areas and to poor living conditions. It was also  
9 observed that boarding-out seemed to be regarded as  
10 an industry, with the labour provided allowing the  
11 guardians to maintain their crofts.

12 However, rather than recommending that the practice  
13 should cease, Clyde said that if it had to be done, then  
14 greater care should be taken in selection and  
15 inspection. That allowed the practice to continue.

16 In addition, the Children Act 1948, as I've already  
17 said, gave legislative preference to boarding-out, which  
18 might be said to have provided further support for its  
19 continuation.

20 Professor Abrams's evidence obviously dealt with  
21 this subject. The focus of her report was on Glasgow,  
22 however we did hear evidence that Edinburgh and Aberdeen  
23 also boarded children out to crofts and farms.

24 In the report of the Boarding-out Committee in 1950,  
25 the view was that Local Authorities should reduce

1       reliance on boarding-out to rural areas and that the  
2       Secretary of State should intervene if they failed to  
3       comply with that advice. However, that report perhaps  
4       failed to recognise the reality of living conditions,  
5       particularly in Glasgow, whereas Professor Abrams noted  
6       it wasn't until the 1960s that real progress was made in  
7       relation to rehousing.

8               However, in 1959 there were new regulations and  
9       a memorandum on the boarding-out of children was  
10       published by the Scottish Home Department. Amongst  
11       other things, the memorandum underlined the importance  
12       of maintaining family relationships and said that  
13       administrative convenience should not take precedence  
14       over the child's welfare, so boarding-out to rural areas  
15       seemed to have been seen as administrative convenience.

16               The report went on that both administrative  
17       convenience and the child's welfare would be best served  
18       if the child was boarded-out in or as near as possible  
19       to the area of the Local Authority receiving the child  
20       into care. However, we know that particularly in  
21       Glasgow the practice continued throughout the 1960s and  
22       the 1970s.

23   LADY SMITH: And that still shows they weren't really  
24       thinking about the profound change in culture that  
25       a child would be subjected to in being taken from the

1           centre of the city onto a farm or a croft.

2   MS INNES: Yes, and that's one of the most notable features  
3           of this practice, the removal of children from their  
4           home area into what was described as a completely  
5           different world and in some cases with a different  
6           language.

7   LADY SMITH: Yes, indeed.

8   MS INNES: Another issue with boarding-out was the severance  
9           of family ties. Of course that happened in other  
10          settings as well. However, we heard very stark evidence  
11          from applicants who had experienced boarding-out not  
12          only being separated from their family in the city but  
13          even where children were placed on Tiree, we know that  
14          there were examples of siblings being separated and  
15          having no contact with one another while they were  
16          there.

17                There was very limited visiting with no opportunity  
18                to form any sort of relationship with the Children's  
19                Officer.

20                We also saw that poor and unsanitary household  
21                conditions were tolerated. No electricity, outdoor  
22                toilet facilities, little or no privacy for bathing, and  
23                in some cases reports in records of water ingress and  
24                modernisations of dilapidated houses taking several  
25                years to complete, but children weren't moved. They

1 remained in these circumstances.

2 One of the most notable aspects of boarding-out is  
3 the heavy farming work which was undertaken by children,  
4 which was clearly contrary to government guidance and  
5 local rules at the time.

6 In many of the cases we heard about it must have  
7 been clear to the Local Authority that the children were  
8 undertaking extensive work, not least because they were  
9 placed with guardians who were, either by reason of age  
10 or infirmity, unable to undertake the work themselves.

11 Some of these issues are perhaps reminiscent of  
12 evidence heard in relation to child migration and  
13 I think one of the applicants at least drew that  
14 comparison.

15 In the immediate post-war period there might have  
16 been some justification for the maintenance of the  
17 practice of boarding-out to rural areas subject to  
18 better assessment and oversight and perhaps trying to  
19 maintain family ties. However, what is clear is that  
20 the system continued long after any possible  
21 justification for it was gone.

22 LADY SMITH: And to repeat what I said earlier, there seems  
23 to be no initial thinking about what it would mean for  
24 the child to be removed from the centre of the city to  
25 these areas in the countryside and planning as to how

1           they were going to keep in touch, find out, try to  
2           ensure that the child was being looked after properly,  
3           was not being exploited, was not being abused. It just  
4           wasn't there.

5           One can understand that, if you take Glasgow, for  
6           instance, immediately after the war, there was  
7           a profound lack of housing. Houses had been destroyed  
8           in not just their hundreds but thousands, with children  
9           on the streets. Easy to think that the best thing you  
10          could do for the child was get it out of those  
11          circumstances. Well, it may be, but that doesn't mean  
12          you don't have to think very carefully about where  
13          exactly you're putting the child and how you're going to  
14          attend to their welfare and secure that they're not  
15          being abused.

16 MS INNES: Absolutely.

17          Now I'm going to move on and look at some other  
18          areas which relate to foster care and boarding-out.  
19          First of all, in relation to the recruitment and  
20          assessment of foster carers.

21          It's crucial that those who have the potential to  
22          abuse children in care are prevented from becoming  
23          foster carers in the first place and clearly this is  
24          an area which has developed over time. For example, in  
25          the early part of the Inquiry's time frame, brief

1 application forms and references appeared to suffice,  
2 whereas now detailed competence-based assessments are  
3 required. Cursory assessments which appeared to be  
4 based primarily on the person's willingness to foster  
5 were clearly inadequate and we saw examples of people  
6 simply having answered an advert in a newspaper and  
7 filling in a short application form.

8 However, although matters have developed, even in  
9 more recent times room for improvement in the assessment  
10 process can still be identified, and for example we  
11 heard evidence of an independent review commissioned in  
12 2021 by the National Fostering Association following the  
13 conviction of a foster carer. Recommendations were made  
14 in that, including the need for a more investigative  
15 approach to previous partner checks and references.

16 However, even simply passing the initial assessment  
17 is not sufficient. Carers must be subject to ongoing  
18 monitoring and review. We heard evidence of failures to  
19 review placements and changes in personal circumstances,  
20 for example following the death of a spouse. An example  
21 of that was explored with Aberdeen in the case of  
22 William Watson, who was later convicted.

23 Another example is to be found in  
24 Professor Kendrick's Predictors of Abuse Report for  
25 Tayside in 1995 where allegations were made following



1 significant changes in the circumstances of foster  
2 carers. However, there had been no comprehensive  
3 reviews as to whether the carers should continue to have  
4 children placed with them.

5 Professor Kendrick recommended that that should  
6 always take place where there were significant changes.

7 More recently, the Clackmannanshire July 2019 Review  
8 Report referred to the carers having had various health  
9 issues over their time as carers, which began in 1996,  
10 and did not result in a full assessment of their impact  
11 on the children in their care.

12 In the East Lothian significant case review from  
13 2008, one recommendation was that a full re-assessment  
14 of the fostering household should take place 10 years  
15 from approval, with this being done by another worker to  
16 ensure objectivity, and the witnesses from East Lothian  
17 told us that they had recently recommenced that  
18 practice. So even although there hadn't been any  
19 changes, every 10 years they would carry out a full  
20 re-assessment of the household.

21 There were examples of children being placed  
22 contrary to the carers' original approval criteria.  
23 That related not only to numbers in placement but also  
24 to age and gender of children. There were some notable  
25 examples of overcrowding, not only from the evidence of

1 applicants and foster carers but from more recent  
2 reviews. For example, Wendy McKitterick from Stirling  
3 Council spoke of the need to ensure that there weren't  
4 high numbers of children in placement in the aftermath  
5 of the report by Sandy Jamieson in about 1999. That  
6 report had followed a case in which there had been  
7 allegations of abuse.

8 The South Ayrshire Independent Review in 2012 also  
9 highlighted overcrowding in a fostering household and  
10 that was between 2001 and 2007, and the  
11 Clackmannanshire July 2019 Review also raised this issue  
12 in relation to carers who were approved, as I said, from  
13 1996 up to 2018.

14 This may well indicate pressure on resources, and we  
15 do know that there has been some additional regulation  
16 of placement numbers since then, albeit of course there  
17 are still exceptions provided for.

18 During the course of a fostering placement, visits  
19 should of course take place and Clyde suggested that  
20 visits should take place within a month of boarding-out  
21 and then six-monthly. All of the visits were to be  
22 without prior warning. However, visits became  
23 predictable, particularly in a rural area, as we heard  
24 from some of the applicants who were boarded out.

25 Many applicants spoke about being prepared for what

1           they understood to be pre-arranged visits and it does  
2           appear that over time, despite what Clyde said, visits  
3           did become more predictable and were pre-arranged, and  
4           then in most recent practice the idea of the unannounced  
5           visit has come back into play.

6           The frequency of the visits have certainly increased  
7           over time, albeit that wasn't without initial  
8           resistance, as we saw, I think, from Professor Abrams's  
9           researchers. However, even when visits were recorded,  
10          it was not always clear that the child was seen. So  
11          sometimes the carers were visited when the child was at  
12          school and sometimes the focus of the visit was on  
13          speaking to the carer rather than seeing the child.

14          Regular visiting as well as unannounced visits are  
15          important and in relation to unannounced visits there  
16          were suggestions from some in relation to more recent  
17          practice that even now they are too infrequent or they  
18          were predictable in terms of happening during working  
19          hours rather than being in evenings and weekends.

20   LADY SMITH: You can see a number of factors at play there.  
21          Social workers are not on duty 24/7 and they may  
22          naturally want to fit their visits into their normal  
23          working hours. Equally, if you're talking about  
24          frequency of visits, I suppose a balance has got to be  
25          struck between having enough visits to do your best to

1 ensure a child is not being abused, but not be visiting  
2 so often that you never let the foster household settle  
3 down and tick over, and I can see from the fosterers'  
4 perspective they don't want to feel that: every day I've  
5 got the social worker at the door and I can never  
6 quietly get on with the family life I'm trying to  
7 maintain.

8 MS INNES: And that's always been the tension, even since  
9 Clyde, the tension between creating as natural  
10 an atmosphere in the household as possible as well as  
11 ensuring the safety of the child.

12 LADY SMITH: Yes.

13 MS INNES: Even where regular visiting is undertaken, there  
14 are risks in terms of lack of continuity and staff,  
15 including social workers and team leaders, so somebody  
16 supervising a social worker. Coupled with poor or  
17 inadequate record-keeping, which I'll come back to, that  
18 could result in an inability to see any incidents as  
19 anything other than isolated. So to see patterns of  
20 behaviour.

21 An issue which was highlighted in some cases was the  
22 lack of challenge, particularly of established foster  
23 carers. There may also have been an overly-positive or  
24 optimistic view of some carers, perhaps simply by virtue  
25 of them seen as undertaking a worthy role.

1           For example, in relation to a particular case  
2           involving the conviction of a member of the fostering  
3           family, Lillian Cringles of Dumfries and Galloway  
4           Council reflected that it appeared that the carers were  
5           held in high regard in the local community.

6           In the case of Paul Martin, Jacqueline Pepper of  
7           Perth and Kinross noted that the focus was on supporting  
8           him, as he appeared to be struggling, rather than  
9           considering what was going on with the children.

10          Looking back even to the newspaper headlines at the  
11          time of the Monckton Report in 1945, one read that there  
12          was too great a readiness to assume that all was well,  
13          and I would suggest that certainly resonates with  
14          evidence that we have heard.

15          In the earlier years, it appears that there was  
16          little or no training for foster carers. In Clyde there  
17          was reference to training, but of social workers rather  
18          than foster carers. Some of the documents read as if  
19          the expectation was simply that if a child was placed in  
20          a family home, all would be well. However, Clyde did  
21          recognise that children in care could suffer from  
22          psychological difficulties and that foster carers might  
23          require support from the Child Guidance Clinic. He  
24          noted that this aspect was liable to be neglected.

25          The importance attached to training of foster carers

1 has certainly increased over time, and training is  
2 a matter which we understand is addressed at foster  
3 carer reviews, but it appears that dealing with  
4 non-attendance remains problematic, with no sanctions  
5 for not attending training.

6 For example, in the Clackmannanshire Review Report  
7 from 2019, that referred to non-attendance at training  
8 by one of the carers where there was no sanction, review  
9 or perhaps an alternative approach being taken. We  
10 heard examples from some witnesses of attempting  
11 one-to-one training if a carer wasn't attending group  
12 training sessions.

13 There is potential for inconsistency in  
14 availability, content and standards of training. The  
15 development of a national learning and development  
16 framework for foster care with opportunities to obtain  
17 qualifications and underpinning regulations being put in  
18 place was a recommendation of the Foster Care Review,  
19 which it is understood was accepted by the Scottish  
20 Government in about 2014. The Standard for Foster Care  
21 was published in 2017 and we heard evidence from the  
22 SSSC about that. However, it is less clear how that has  
23 been used in practice, for example it appears that no  
24 review of the terms of that standard has been  
25 undertaken.

1           Fostering panels were introduced by the 1985  
2           regulations, although I think, for example, Strathclyde  
3           and Barnardo's had such panels before then but they came  
4           into legislation in 1985.

5           The way in which they have operated has also  
6           developed over time but again there is variation in  
7           approach.

8           So one of the issues that was discussed in the  
9           evidence that we heard most recently was an independent  
10          chair. For example, East Renfrewshire introduced  
11          an independent chair in about 2014, 2015. West  
12          Dunbartonshire has recently, this year I think,  
13          introduced an independent chair. Edinburgh has three  
14          independent chairs and three in-house, and Glasgow's  
15          chairs are all in-house. So there are variations in  
16          approach. And those who had introduced independent  
17          chairs suggested they had done so because it provided  
18          an extra safeguard.

19        LADY SMITH: And yet those who don't have it, Glasgow's  
20          an obvious example, are clear that it's not needed.

21        MS INNES: Yes. So there were conflicting views about that  
22          issue.

23        LADY SMITH: Yes.

24        MS INNES: Now I'm going to move on to look at some aspects  
25          of reporting of abuse or response to abuse, and one

1 theme which has emerged very strongly from the evidence  
2 is that the voice of the child was either not heard or  
3 that it was heard and discounted or not believed.

4 Professor Abrams noted that in the early file she  
5 reviewed, children's voices didn't appear at all and  
6 there was no evidence of their experiences or opinions  
7 being taken on board. And there are a number of aspects  
8 to this theme of the voice of the child. So the child  
9 not being seen regularly, as I've already mentioned.  
10 The child not being spoken to outwith the presence of  
11 the carer or outwith the home. Even where the child was  
12 seen outwith the presence of the carer, there were  
13 examples of the child not being seen individually, so  
14 perhaps seen with other children in the household or  
15 even with their siblings. Not enough time being spent  
16 with the child. Professor Abrams referred to a Scottish  
17 Home Department commissioned study published in 1963  
18 which found that the time spent with children and their  
19 carers was extremely short, often a matter of minutes is  
20 her evidence.

21 Again, from the child's perspective, a lack of  
22 continuity in workers was an issue, meaning that  
23 a trusting relationship is more difficult to establish  
24 with the child. And obviously some applicants  
25 recognised that social workers move job and they retire.



1           However, some spoke about having multiple social workers  
2           during the course of their time in foster care and how  
3           difficult it was to build any sort of relationship with  
4           that person.

5           Some applicants talked about the type of questions  
6           posed, so leading questions along the lines of, "You are  
7           happy here, aren't you?" and they felt that they  
8           couldn't speak out about what was really happening.

9           There were issues about the same social worker being  
10          responsible for the child and for supervising the foster  
11          carers, and that was particularly prevalent in the  
12          earlier years. In modern practice it does appear that  
13          these roles have been separated, but we did hear  
14          evidence in the more recent case of the conviction of  
15          Chris Thomson, which is a case from Scottish Borders,  
16          that on occasion one social worker would cover both  
17          aspects at reviews of the placement and they thought,  
18          having reviewed the circumstances of that case, that  
19          that was something that they had to stop.

20   LADY SMITH: There seemed to be a general view across the  
21          Local Authorities and other providers that you need two  
22          separate social workers.

23   MS INNES: Yes. And there was a lot of discussion about the  
24          communication as well that's required.

25   LADY SMITH: Yes.

1 MS INNES: Because I think more generally we heard some  
2 evidence about how the teams have been separated, the  
3 Fostering Team and the Children and Families Team.  
4 However, that in itself can give rise to risks of,  
5 I think in one example, I think from West  
6 Dunbartonshire, where the Fostering Team were not  
7 recognising risks in the same way as they would if they  
8 had had greater interaction with the Children and  
9 Families team. So work was required in order to ensure  
10 that they were doing training together and that sort of  
11 thing to improve communication.

12 LADY SMITH: Yes, absolutely.

13 MS INNES: Another issue in respect of the voice of the  
14 child was the child having no clarity as to the role of  
15 the social worker, and we saw this in a number of  
16 different ways. For example, the social worker being  
17 a friend of the foster carer's. Other examples were the  
18 child being told that the social worker was a friend.  
19 And then in other examples the focus of the worker being  
20 on the carer to the extent that the child did not regard  
21 them as being a person who was there for them.

22 Another matter that's come out in the evidence is  
23 the isolation of the foster care setting, and obviously  
24 the child is separated from siblings and family to  
25 a greater or lesser degree, but we certainly, I think,

1 got the sense that applicants felt that there was  
2 perhaps nobody on their side to speak for them.

3 Over time and perhaps particularly with the advent  
4 of the Children (Scotland) Act 1995, the importance of  
5 hearing the voice of the child has been emphasised. It  
6 was a key issue in the appropriately named Listen - Take  
7 Seriously What They Say Report in Lothian in 1993, and  
8 that was followed by the Edinburgh's Children's Report  
9 in 1999 which noted that children in foster care had the  
10 greatest potential for isolation from outside sources of  
11 help, so indicating that this was a matter which  
12 required specific attention.

13 Despite these developments, it cannot be said to  
14 have been fully resolved within the Inquiry's time  
15 frame. For example, one of the findings of the  
16 Clackmannanshire significant case review from April 2014  
17 in respect of -- and this is a pseudonym -- 'Lucy', was  
18 that the child was not seen and heard, so I would  
19 suggest that there can be no complacency in relation to  
20 this area despite the changes.

21 LADY SMITH: I think you're right, absolutely right about  
22 that.

23 MS INNES: Another matter was about recognition of  
24 behaviour, so we heard evidence of bed-wetting,  
25 self-harm, sexualised behaviour, running away and theft.

1           However, the issue is how that behaviour is interpreted,  
2           and this is not an easy matter. I think that was  
3           highlighted in the evidence of Professor Biehal and  
4           Dr Grant at the outset.

5           From her research, Professor Abrams noted that such  
6           behaviours were often seen as a problem for an adult  
7           rather than the issue for the child and they were  
8           sometimes treated with punishment rather than with care.

9           It may also be too readily attributed to pre-care  
10          experience and it's an issue for all around the child,  
11          so teachers, health professionals as well.

12       LADY SMITH: One has to approach it not by saying, "This  
13          must be because the child is being abused", but that has  
14          to be one of the possible explanations along with the  
15          child is just being naughty or the child was previously  
16          abused and this is the impact of that or there's  
17          something else going wrong in the child's life at school  
18          or some club that you take them to or whatever. But you  
19          don't rule out the possibility that something abusive is  
20          happening in the foster home.

21       MS INNES: Yes. And I think the danger is ruling it out and  
22          an example of that was in the Clackmannanshire  
23          Significant Case Review where behaviour was interpreted  
24          by the carer and there doesn't seem to have been any  
25          interrogation as to, you know, was it possible that the

1 child was behaving in this way because she was being  
2 abused in the foster home, which she was.

3 LADY SMITH: Indeed.

4 MS INNES: As I've already mentioned, there are issues about  
5 record-keeping and we heard a great deal of evidence in  
6 relation to this and I would suggest we heard evidence  
7 of widespread failures in this regard.

8 First of all, an inability to find files, which  
9 ought to have been retained. That was particularly  
10 clear in the case of applicants who had lived on Tiree,  
11 and often they seemed to be unable to even be able to  
12 prove they had been on the island and had resorted to  
13 essentially undertaking local research in order to  
14 establish that they had been there.

15 Even when there were records, there were gaps in  
16 what was recorded, in respect of visits, outcomes of  
17 investigations, responses to complaints and allegations,  
18 and files even sometimes lacked full names and dates of  
19 birth of children who were placed with carers so it  
20 wasn't possible to identify which child had been with  
21 which carer at any given time, and that's not to mention  
22 those applicants who told us that their names and dates  
23 of birth were wrong, either in their files or they were  
24 given the wrong information.

25 LADY SMITH: Yes. Sadly this isn't the first case study in

1           which I've heard that. And people may have grown up  
2           thinking their birthday was on a different date and  
3           they're a different age than in fact they are.

4   MS INNES: Yes.

5           We heard evidence of disorganisation of the files to  
6           the extent of part of them being incomprehensible.

7           We heard in the past about the use of family files  
8           rather than files for the individual child, so that made  
9           it difficult to actually work out which part related to  
10          the individual.

11          In the past it appears that there weren't separate  
12          foster carer files. Obviously the retention periods are  
13          different, so that may be why they've not been found.  
14          But it appeared that there was a period when there were  
15          no separate files for foster carers and information was  
16          then contained perhaps in the children's files or  
17          perhaps in a book that the foster carer kept in their  
18          house.

19          Failures in this regard must expose children to risk  
20          of abuse as there is no ability to trace patterns of  
21          behaviour, whether in the child or in the foster carer.  
22          This was highlighted in Professor Kendrick's 1995 report  
23          for Tayside where he noted an example where two  
24          allegations of inappropriate touching of a sexual nature  
25          were made but nonetheless a 12-year-old girl who had

1 suffered sexual abuse already was placed and shortly  
2 thereafter an allegation was made and substantiated.

3 One of his recommendations at that time was that  
4 information needed to be drawn together in a coherent  
5 way, perhaps in the carer's file for presentation to  
6 reviews.

7 A more recent example of this was in relation to the  
8 conviction of Ruth Johnstone where Renfrewshire Council  
9 provided a chronology of the concerns and complaints  
10 from 1992 until the children were ultimately removed in  
11 2001. The need for chronologies in carers' files was  
12 widely recognised, although the time at which that had  
13 been identified varied between different Local  
14 Authorities and providers.

15 We heard from some Local Authorities that they  
16 considered that this was an area for further  
17 improvement, not only in relation to keeping  
18 a chronology but of course the content of a chronology.

19 Failure to keep proper records also creates very  
20 significant issues for people who are accessing their  
21 records later in life in terms of their identity and  
22 in order to make sense of what has happened to them. We  
23 heard about issues in relation to redaction and the way  
24 in which the records themselves are framed, for example  
25 derogatory language being used about the child or the

1 child being blamed for exhibiting particular behaviours  
2 which were in fact a consequence of abuse.

3 Another matter is how the issue of complaints or  
4 allegations were dealt with. It was noted by a number  
5 of providers that some complaints were dealt with  
6 informally rather than in accordance with the  
7 appropriate procedures at the time or because they  
8 weren't recognised as concerns which ought to have given  
9 rise to a review or perhaps a risk assessment. We heard  
10 a number of examples of this.

11 Professor Kendrick noted in his 1995 report for  
12 Tayside that there was a lack of consistency in  
13 response, and again this was borne out in the evidence  
14 that we heard.

15 Even where we heard evidence of a review, there were  
16 some examples that these concerns, complaints or  
17 allegations didn't make its way into the papers for the  
18 panel, and obviously it's important that the panel  
19 receives that information so that it can take it into  
20 account.

21 There were other examples where abuse was reported  
22 but no action was taken and the child remained in the  
23 foster placement. In other cases an investigation  
24 commenced but the child remained in the placement  
25 meantime, and that was in some instances where very



1 serious allegations had been made and a police  
2 investigation had commenced.

3 There were also examples of children being told that  
4 they had not been believed and that might be in relation  
5 to the allegation of abuse itself or it might have been  
6 in relation to more minor matters. So, for example,  
7 theft of food in the house was an example, where the  
8 child was told that they were not believed and the  
9 applicant gave evidence that that then impacted on their  
10 ability, understandably, to speak up when they suffered  
11 abuse because they felt they wouldn't be believed.

12 On occasion, retraction of allegations was  
13 considered to be the end of the matter.

14 Even where there were investigations, there were  
15 examples of the process being flawed, so, for example,  
16 the child being spoken to in front of the carers, so not  
17 a proper process.

18 LADY SMITH: That is so hard to fathom as to how anybody  
19 could think that's the right way to investigate  
20 a complaint.

21 MS INNES: Yes. I think we saw some examples of the carers  
22 having been spoken to separately and then the child  
23 being spoken to but in the presence of the carers.

24 LADY SMITH: Yes.

25 MS INNES: We also saw examples of the carer being

1           exonerated rather than carer being taken to note the  
2           different outcomes where there is insufficient evidence,  
3           and we heard from Alison Gordon from North Lanarkshire  
4           Council about the policy that they are currently working  
5           on in relation to concerns, complaints and allegations  
6           and making sure that these are properly noted and dealt  
7           with.

8           Of course it's not sufficient for regulations,  
9           policies, procedures and guidance to provide that  
10          certain things should be done. It has to be applied in  
11          practice and compliance has to be checked.

12          Fostering services are now inspected by the Care  
13          Inspectorate but it is the service which is subject to  
14          the inspection, not the foster placements themselves and  
15          whilst these inspections are done at short notice, they  
16          are announced, so within Local Authorities and  
17          organisations, compliance has to be monitored within the  
18          authority or organisation, and again there appeared to  
19          be varying approaches to this in terms of quality  
20          assurance and how often files were reviewed.

21          Another matter which was highlighted in the evidence  
22          was the possibility of a national register for foster  
23          carers.

24          Again going back to Clyde, Clyde recommended that  
25          cases of unsatisfactory foster parents should be

1 notified to the government department who was going to  
2 take responsibility for this area of work. Abrams found  
3 no evidence of this so didn't know whether the system  
4 had been put into operation at all.

5 There is no national register now, but as I've said,  
6 a number of witnesses did suggest that one should be set  
7 up as it would provide an additional safeguard. Others  
8 were of a different view.

9 It is noted from the Scottish Government's written  
10 submissions that this would involve a duplication of  
11 work which is already done under the PVG scheme and  
12 involve additional cost that may result in no material  
13 benefit. That said, as I've indicated, there appears to  
14 have been a contrary view from some witnesses, and  
15 of course not all de-registrations result in a carer  
16 being put on the barred list and the Inquiry did hear  
17 an example of this in relation to a carer who was  
18 de-registered by the City of Edinburgh Council on the  
19 basis of a risk assessment following serious allegations  
20 of abuse. These were reported by the City of Edinburgh  
21 to Disclosure Scotland, but following consideration it  
22 was determined that that person should not go onto the  
23 barred list.

24 So it appears that there's a difference between  
25 being de-registered following serious allegations of

1 abuse and what will show in terms of being on the barred  
2 list.

3 LADY SMITH: Is there not likely to be some benefit also in  
4 simply having a national register that makes it clear  
5 where foster carers are, where they're available, what  
6 they have been registered for, whether it's short-term,  
7 emergency placement, long-term, or whatever, both from  
8 the perspective of those who have a duty to place  
9 a child being able to consult it to see where, if they  
10 don't have people in their Local Authority, where they  
11 might go to look for them, for government just to keep  
12 track of trends in available foster carers in different  
13 areas, if there's a change then they can look at why  
14 that change is occurring? I'd have thought it could be  
15 helpful in many ways and track through to a better  
16 system that hopefully helps to protect children from  
17 being abused?

18 MS INNES: Certainly some of these issues I think were  
19 looked at in the Foster Care Review, the outcome of  
20 which was it didn't recommend that a register should be  
21 put in place at that time.

22 That said, we did hear evidence from a number of  
23 chief social work officers saying that they thought that  
24 this would be a good thing, so it's certainly a matter  
25 for discussion.

1 LADY SMITH: Certainly. Thank you.

2 MS INNES: There was some evidence of concerns about sharing  
3 of information, again, or lack thereof, raised by chief  
4 social work officers, and that was particularly between  
5 the police and Crown and social work, so knowing, for  
6 example, if somebody had been arrested in respect of  
7 an offence that wasn't directly related to the foster  
8 placement, so, for example, it wasn't an offence in  
9 respect of sexual abuse of a child, say, but was perhaps  
10 an assault in the community, and some Local Authorities  
11 gave evidence that those were things that they would  
12 want to know about because it could impact on the foster  
13 placement, but they felt that they didn't get that  
14 information any more.

15 Obviously, there are issues about sharing of  
16 information, but it was highlighted.

17 LADY SMITH: I can see that, whilst the next time enhanced  
18 disclosure is applied for, that kind of thing, even if  
19 there's been no conviction, ought to show up on the  
20 advanced disclosure, but that may be months down the  
21 line. In the meantime, everybody's in the dark; and in  
22 the modern world we can have data sharing agreements  
23 that are in line with data protection requirements.

24 MS INNES: I think that was the issue that was being raised  
25 by the witnesses who spoke about that particular

1 concern.

2 LADY SMITH: Thank you.

3 MS INNES: It does appear that in some instances where there  
4 was serious harm and even where convictions resulted,  
5 significant case reviews or learning reviews were not  
6 carried out and the reasons for that are unknown.

7 We heard from various Local Authorities,  
8 particularly in the most recent weeks of evidence, about  
9 reviews which had taken place, internal reviews,  
10 independent learning reviews and a couple of significant  
11 case reviews.

12 In some cases, Local Authorities or providers were  
13 unaware of the progress and conclusion of a police  
14 investigation or prosecution, particularly where that  
15 had taken place after the carer had been de-registered,  
16 so they may have de-registered the carer on the basis of  
17 a risk assessment or the carer may have retired, and  
18 then allegations were perhaps made at a later stage  
19 where there was police and Crown involvement at a later  
20 stage.

21 However, I think we saw from the evidence of  
22 Jacqueline Pepper in particular in relation to the  
23 conviction of Paul Martin that it is important for those  
24 responsible for the provision of foster care to be able  
25 to review such cases and I would suggest that valuable

1 learning can be obtained even if the placement was some  
2 time ago, and I think that was the evidence that we  
3 heard from Jacqueline Pepper.

4 Where reviews have taken place, there has been some  
5 evidence that the learning from those has not been  
6 shared, particularly obviously if it's an internal  
7 review, but even in some cases this applied within  
8 an organisation.

9 For example, we heard about the initial report from  
10 South Ayrshire in 2008 which didn't seem to have been  
11 widely shared before 2012. Clackmannanshire's  
12 Significant Case Review was kept confidential, I think  
13 after a discussion and discussion with the Care  
14 Inspectorate. Obviously there are good reasons for  
15 confidentiality to protect the child. However, the  
16 learning points from that review didn't really seem to  
17 have been shared internally or externally.

18 So whilst the Care Inspectorate now collate and  
19 publish Learning from Significant Case Reviews or  
20 Learning Reviews, first of all you need to have  
21 a review, and the information from that has to be  
22 shared.

23 Again I would say it's important that learning is  
24 shared and we heard from, for example,  
25 Professor Kendrick from his 1995 report, he was

1 suggesting essentially chronologies are an important  
2 thing, but that wasn't shared more widely at the time  
3 because obviously it was confidential. There was then  
4 disaggregation, the 1995 Act came in, and nobody really  
5 knew what had happened with Professor Kendrick's  
6 recommendations.

7 It also came out in the evidence from  
8 South Ayrshire, I've mentioned the 2008 report, and then  
9 further work in 2012 with a lack of clarity as to  
10 whether the recommendations had actually been  
11 implemented, and obviously South Ayrshire have done work  
12 to check that.

13 LADY SMITH: The chronology point is a very good example.  
14 There you are, 27 years have passed before a learned  
15 professor recognised their value and only now are we  
16 having a series of chief social work officers and those  
17 in similar positions of responsibility saying: In the  
18 future we really all need to be recording chronologies  
19 because they're so valuable. More than a quarter of  
20 a century since the idea was first formulated but wasn't  
21 shared at the time.

22 MS INNES: Yes, my Lady. I think that there is a danger in  
23 there being reviews, even publicly available reports --  
24 I think Jackie Irvine spoke about this in her evidence  
25 back in May -- that with turnover of staff there's not



1 necessarily continuity of information and learning, so  
2 people don't remember what recommendations were made;  
3 and if one goes back to the Listen - Take Seriously What  
4 They Say Report, the Kent Report, the Edinburgh  
5 Children's Report, the Fife Report, all of these contain  
6 valuable recommendations that people are still talking  
7 about but they were spoken about publicly some time ago.

8 LADY SMITH: Yes. What in other fields is referred to  
9 loosely as corporate knowledge gets lost.

10 MS INNES: Yes.

11 LADY SMITH: Yes.

12 MS INNES: Now I want to say a word about apology. I note  
13 this is raised in the submissions that INCAS have  
14 submitted.

15 Many Local Authorities and organisations have made  
16 general apologies in the course of this case study and  
17 that is of course, I'm sure, welcomed by applicants.

18 However, we did hear evidence from some applicants  
19 that they felt that a generic apology wasn't sufficient.  
20 It needed to be specific to their experiences.

21 This perhaps emerged more in foster care because  
22 applicants are not part of a group who attended  
23 an institution and therefore the individual home that  
24 they were living in is a setting which is almost unique  
25 to them.

1           When asked about a personal apology in relation to  
2           the evidence of Shirley Caffell, Amanda Hatton from City  
3           of Edinburgh said that she was sadly not able to offer  
4           a personal apology because of insurance. Now of course  
5           there may be particular reasons in a given case why  
6           a personal apology can't be given, but it appeared to be  
7           that this was a blanket approach.

8           Given the terms of the Apologies (Scotland) Act  
9           2016, it's perhaps not immediately clear why this is the  
10          case but these are of course really matters for lawyers  
11          to address rather than officials.

12          What I would say is that we heard the power and saw  
13          the power of a personal apology in the evidence of  
14          'Elizabeth' , who was speaking to abuse suffered by her  
15          late husband 'Andrew', on the very first day of  
16          applicant evidence. When the personal apology from  
17          Barnardo's was read to her, she said:

18          "That was all my husband ever wanted from them, was  
19          just: we're sorry, we should have listened to you, we  
20          should have asked you individually what was going on.  
21          That was all he ever wanted, was: sorry, we've made  
22          mistakes and we've learned. It's the start of the  
23          healing process, we're sorry. If Barnardo's could have  
24          come and said to him: "We're sorry", when he was here,  
25          maybe that could have started him back further along the

1 road to healing for himself."

2 As I said at the outset of this case study, it was  
3 noteworthy that some of those responsible for the  
4 provision of foster care did not seek leave to appear.  
5 Some were cited to give evidence in response in the  
6 final phase of the case study and those who were not  
7 cited and don't have leave to appear have now been  
8 served with Section 21 notices seeking their response to  
9 the evidence led to ensure that we have their response.

10 Those who took the opportunity to fully engage with  
11 this case study not only added to our own learning but  
12 often provided reflective evidence indicating what they  
13 were taking from their engagement now and I would  
14 suggest that can only be to the benefit of children who  
15 are in foster care now.

16 LADY SMITH: Absolutely, and in some cases we can see that  
17 beneficial changes have already occurred, which some  
18 witnesses frankly accepted probably wouldn't have  
19 happened if it hadn't have been for this Inquiry.

20 MS INNES: Yes, that's correct, my Lady.

21 LADY SMITH: Yes.

22 MS INNES: Those are my submissions, my Lady.

23 LADY SMITH: Thank you very much, Ms Innes.

24 I'd now like to turn to INCAS and invite Ms McCall  
25 to address me. When you're ready, Ms McCall.

1 Closing submissions by Ms McCall for INCAS

2 MS McCALL: Thank you, my Lady. In their opening submission  
3 INCAS made reference to the Clyde Committee's visions  
4 that children in need of care should get the nearest  
5 approximation to family life and should receive that  
6 individual treatment whereby they secure the necessary  
7 opportunity to build up their own personality and equip  
8 themselves for the transition to independence and  
9 self-reliance in later years.

10 They drew attention to the committee's  
11 recommendations for better selection and inspection of  
12 foster parents, more specialised training for Local  
13 Authority officials and for the need to ensure that  
14 financial gain was never the main motive for fostering  
15 children, and they asked the Inquiry to consider the  
16 extent to which these recommendations were fulfilled.

17 INCAS also highlighted their concerns about the  
18 placement of children and their treatment in foster  
19 care. The Inquiry has heard detailed evidence from  
20 survivors about their experience. There have been many  
21 descriptions of physical and sexual violence, forced  
22 labour, neglect, estrangement from siblings and other  
23 family members.

24 Even allowing for differing standards, in INCAS's  
25 submission, it is sadly all too clear that fostered

1 children were subject to abuse and INCAS trusts that the  
2 Inquiry's findings will reflect the nature and the  
3 extent of it.

4 The evidence establishes that ill-treatment was not  
5 confined to children placed by or in a particular Local  
6 Authority area, nor can it be dismissed as a result of  
7 a few bad apples within the ranks of foster carers.

8 In INCAS's submission, the evidence heard in this  
9 case study demonstrates systemic failures, and in this  
10 closing submission they set out examples of issues that  
11 arose time and again and they invite the Inquiry to make  
12 the necessary findings to reflect those failures in the  
13 system.

14 Turning to the recruitment and selection of foster  
15 carers, the evidence demonstrates that the process for  
16 selection and recruitment of carers was not fit for  
17 purpose in guarding against the risks of the wrong  
18 people becoming carers or individuals becoming carers  
19 for the wrong reasons.

20 The Clyde Committee had highlighted the importance  
21 of ensuring that money was never the primary motivation  
22 for enrolling as a carer, but in spite of attention  
23 having been drawn to the risks around financial  
24 motivation, the Inquiry has heard evidence that for some  
25 it appeared that it was all about the money.

1           This was illustrated by the absence of love and  
2           affection shown to fostered children, the diversion of  
3           money from the needs of the fostered child to those of  
4           the biological children of the carers, the failure to  
5           provide the fostered child with adequate clothing or  
6           food.

7           The evidence shows it was not only financial  
8           motivation that needed to be guarded against. The  
9           Inquiry has also heard evidence that being a foster  
10          carer bestowed a favourable status in the community and  
11          that this reputational advantage could be enhanced by  
12          the willingness to foster particular children, notably  
13          those from a minority ethnic or mixed-race background.

14          There's been significant evidence of foster carers  
15          using children as slave labour. This seems particularly  
16          so in remote or rural settings where it was at times  
17          combined with problems of language and culture, with  
18          children being placed in a community where the  
19          predominant language was not their mother tongue.

20          While this is a failure in the process for assessing  
21          the suitability of placements, it's also an obvious  
22          failure in the system for recruitment and selection of  
23          suitable parents. The selection process either failed  
24          to pick up on improper motivation or in recruiting  
25          carers there was a failure to make clear what was and

1           what was not acceptable in relation to any expectation  
2           of children doing chores.

3           For many of the older survivors boarded-out to the  
4           Highlands and Islands they did not feel they were part  
5           of a care system, but rather they were simply sent away  
6           as labour.

7           Again, even allowing for differing standards in  
8           previous decades, there can be little doubt that  
9           children were subject to forced labour.

10   LADY SMITH: And it does chime with what I heard evidence  
11           about in the child migration case study, about children  
12           being sent thousands of miles away and then used as  
13           labour, as little labourers and bare feet in the cold in  
14           some cases.

15   MS McCALL: Yes, and that's been reflected by the views of  
16           survivors expressed to me, my Lady.

17           Can I turn then to the placement of children?

18           From the evidence led, the Inquiry should conclude  
19           that there were systemic failures in the process of  
20           placing children appropriately. Children were at times  
21           sent to unsuitable placements. Children were left or  
22           left longer than they should have been in placements  
23           where it was apparent there were problems, including  
24           abuse.

25           By way of example of unsuitable placements, children

1 who displayed challenging behaviour, perhaps as a result  
2 of trauma, were placed with novice carers. Such carers  
3 were ill-equipped to deal with the child's behaviour and  
4 were not given sufficient support, resulting in the  
5 breakdown of the placement.

6 As a result, the concern is that children with  
7 problems were labelled as problem children and treated  
8 accordingly.

9 As already mentioned, children were sent to  
10 placements which were unsuitable due to the culture and  
11 language of the family and/or the community into which  
12 they were fostered. These placements were  
13 geographically remote from the area familiar to the  
14 child and from any existing community or family ties.

15 Children who had been placed in an emergency did not  
16 have the suitability of that placement reviewed in  
17 a timely manner, with the result that they remained for  
18 longer than they should have in an unsuitable setting.

19 Aside from issues around the suitability of the  
20 initial placement, there was evidence that children were  
21 returned to and were left in placements even after it  
22 was or should have been apparent that there was  
23 an issue. At times this resulted in further abuse of  
24 the child within the placement.

25 The evidence of children remaining in abusive



1 placements was illustrated by the accounts of  
2 Richard Tracey and 'Alex' . Social workers were made  
3 aware of allegations of abuse. It appears some sort of  
4 investigation took place. However, in spite of  
5 an apparent admission by one of the foster carers, the  
6 placements continued.

7 Even when it was recognised that children needed to  
8 be moved out of an abusive placement, there was evidence  
9 that they were left longer than they should have been.  
10 This was illustrated by the evidence of Shirley Caffell.  
11 It was clear from her account, and the records confirm,  
12 that problems were apparent in ██████████ 1967, yet she was  
13 not moved until ██████████ 1968. During that time, she ██████████  
14 ██████████ experienced further abuse. Even when the  
15 police became aware, ██████████ returned to the same  
16 placement where ██████████ endured another three weeks.

17 Shirley's was not an isolated experience.

18 I turn then to the failures to listen to children or  
19 others.

20 The Inquiry has heard evidence that children were  
21 not listened to when they made allegations of abuse.  
22 Children did not have a trusted point of contact  
23 independent of the foster carer in whom they could  
24 confide. As a result, children were often interviewed  
25 about allegations in the presence of the carer.

1           Even where no accusations of abuse had yet been  
2           made, there were instances of children being told by the  
3           foster carer how to behave and what to say to social  
4           workers during any visits. There were also examples of  
5           social workers telling children to be grateful or to  
6           stop being naughty rather than enquiring after their  
7           well-being.

8           The system was such that children's voices were not  
9           easily heard and were rarely heeded.

10          While the Inquiry has heard examples where others  
11          alerted the authorities to abuse and action was taken,  
12          the Inquiry has also heard of instances where those  
13          voices fell on deaf ears and concerns were either  
14          ignored or not acted upon swiftly. These included  
15          teachers, clergy and a general practitioner.

16          Moving on to failures to investigate. The Inquiry's  
17          heard numerous examples of social workers, teachers and  
18          even police being alerted to potential abuse yet no  
19          steps were taken to formally investigate.

20          It is very concerning that survivors have given  
21          evidence that they told a social worker or other  
22          responsible adult about the abuse but nothing was done.  
23          That concern is amplified when it's appreciated that in  
24          some cases the social work records confirm that the  
25          authorities were aware of the allegations or signs of

1 possible abuse or concern, yet there is no evidence of  
2 any investigation or action being taken.

3 Rather than being the result of individual mistakes  
4 or errors of judgement, the Inquiry should conclude that  
5 the failure to investigate or investigate properly was  
6 systemic.

7 Retention of abusive carers. There were a number of  
8 examples where it appears social workers had concerns  
9 about a foster carer or even where carers had been  
10 reprimanded but the carers remained within the system  
11 and were able to foster or adopt further children.

12 Moving to the failures to respect and safeguard  
13 children's family ties and history. Many of the  
14 problems highlighted in this submission serve to  
15 illustrate that the process of placing children in  
16 foster care was far from being child-centred. Aside  
17 from the issues I've already highlighted, it seems there  
18 was little or no concern for the needs and rights of  
19 children to maintain their identity, history and family  
20 ties.

21 Children were placed apart from their siblings.  
22 Their birthdays were not marked in foster care. In some  
23 cases, their dates of birth were changed. Children were  
24 told their parents were dead when they were not. Gifts  
25 or cards from family were intercepted and destroyed.

1           So in conclusion, INCAS recognises that systems and  
2           processes have been improved. That is apparent from the  
3           evidence of the Local Authorities. No doubt the Inquiry  
4           will give consideration to those changes in deciding on  
5           whether and on what recommendations to make to ensure  
6           best practice.

7           What INCAS asks is that the Inquiry record and  
8           acknowledge the extent of the past abuse of children in  
9           foster care and that Local Authorities and others failed  
10          in their duties to protect children.

11          The examples set out in this submission permit the  
12          conclusion that there were systemic failures throughout  
13          the fostering process, and as a result children were  
14          exposed to unnecessary suffering. They were not  
15          listened to and not believed.

16          There is a recurring theme in this Inquiry across  
17          various case studies to date and it arises again in  
18          relation to foster care. It's been mentioned by  
19          Ms Innes. It's the issue of an apology.

20          INCAS notes that a number of Local Authorities have  
21          tendered a general apology and that is welcome insofar  
22          as it goes, but it's striking that when asked to give  
23          a personal apology to individual survivors, the Inquiry  
24          has heard officials indicate they are prevented from  
25          doing so for insurance purposes.

1           It is unclear to INCAS why insurers continue to take  
2           this stance, not least in cases where the survivor's  
3           evidence of abuse is unchallenged at the Inquiry and is  
4           supported by contemporaneous records. The effect is to  
5           send a message to survivors that they continue not to be  
6           believed and INCAS would respectfully invite the Inquiry  
7           to give consideration to a more detailed exploration of  
8           the barriers to individual apologies.

9           I'm grateful, my Lady.

10       LADY SMITH: Thank you very much, Ms McCall.

11           I'd now like to turn to Police Scotland and  
12           Mr Kennedy, when you're ready. Thank you.

13       Closing submissions by Mr Kennedy for Police Scotland

14       MR KENNEDY: Thank you, my Lady. I'm grateful for the  
15           opportunity to make a closing submission on behalf of  
16           the Chief Constable of the Police Service of Scotland.

17           Firstly, the Chief Constable wishes once again to  
18           express sympathy to all those who experienced childhood  
19           abuse within Scotland, including those who suffered  
20           abuse in foster care.

21           The Chief Constable would like to reassure  
22           survivors, the Inquiry and the people of Scotland that  
23           Police Scotland is fully committed to thoroughly  
24           investigating all forms of child abuse in Scotland,  
25           regardless of when it happened or who was involved.

1           With regard to this phase of the Inquiry, Police  
2           Scotland continues to carry out investigations into  
3           non-recent abuse within foster care across Scotland.  
4           A number of these investigations have arisen from its  
5           review of previous investigations and from new reports  
6           of abuse from survivors who have come forward.

7           Police Scotland is committed to delivering its  
8           multifaceted response to the Inquiry by providing  
9           information and evidence to the Inquiry team in response  
10          to notices under the Inquiries Act, by assessing the  
11          current risk posed by any perpetrators of child abuse  
12          named by applicants, by investigating new reports of  
13          child abuse from Inquiry applicants, by reviewing and  
14          investigating previous reports of child abuse in  
15          conjunction with the Scottish Child Abuse Inquiry review  
16          team of the Crown Office and Procurator Fiscal Service  
17          and by continuously monitoring the oral evidence given  
18          by applicants and other witnesses during the Inquiry's  
19          public hearings.

20          The information and evidence provided to the Inquiry  
21          include Police Scotland's own practices and policies and  
22          those of the eight legacy police forces relating to the  
23          investigation of child abuse of those in care, including  
24          foster care, and how this has evolved over time.

25   LADY SMITH: Mr Kennedy, it may be my fault by not fully

1 following what you mean. You mentioned reviewing and  
2 investigating previous reports of child abuse in  
3 conjunction with the Inquiry team. I don't want anybody  
4 to misunderstand how these separate investigation  
5 activities take place. Can you just confirm that you're  
6 not suggesting that the police and the Inquiry work hand  
7 in hand in their investigations?

8 MR KENNEDY: No, indeed not.

9 The Inquiry review team is the department in the  
10 Crown Office and Procurator Fiscal Service rather than  
11 this Inquiry team.

12 LADY SMITH: Yes. I thought that was what you meant but  
13 some people might be confused (overspeaking) --

14 MR KENNEDY: Indeed, yes. It's a mouthful but it does have  
15 the words Inquiry team right at the centre of it.

16 LADY SMITH: Thank you.

17 MR KENNEDY: Certainly.

18 During this phase of the Inquiry we've heard  
19 evidence from a large number of witnesses, some of whom  
20 have expressed concern about the way in which their  
21 circumstances were dealt with by the police. While  
22 a small proportion of these relate to Police Scotland,  
23 the majority relate to legacy force investigations and  
24 from a time when policies and practices were not to  
25 modern day standards.

1           Where issues have been raised about the adequacy of  
2 a police investigation, the investigation has been  
3 reviewed and, where appropriate, reinvestigated: where  
4 concerns have been raised about the quality of service  
5 provided by Police Scotland, these have been addressed  
6 within the established complaints framework.

7           Police Scotland recognise the importance of  
8 continuous improvement through organisational learning  
9 and of ensuring its staff have the best skills and  
10 capabilities to deal with the specific needs of child  
11 abuse survivors. Police Scotland is keen to take  
12 advantage of any good practice or learning opportunities  
13 that may be identified from this phase of the Inquiry,  
14 they continue to develop and improve its service  
15 provision.

16           Police Scotland continues to build on its engagement  
17 with survivors of childhood abuse, seeking views and  
18 consulting with survivors, support services and  
19 statutory partners in an effort to enhance public  
20 confidence and improve service provision. It continues  
21 to provide and enhance its information products and has  
22 recently refreshed the animated video and information  
23 leaflet that I know were previously mentioned.

24           The information provided allows survivors to make  
25 an informed --



1 LADY SMITH: Is that generally available to the public, both  
2 the leaflet and the video?

3 MR KENNEDY: It's on the website. The website contains  
4 a lot of links and various other resources, including  
5 this video.

6 LADY SMITH: On the Police Scotland website?

7 MR KENNEDY: On the Police Scotland website.

8 LADY SMITH: Thank you.

9 MR KENNEDY: It allows survivors to make an informed choice  
10 about whether they wish to report abuse to police while  
11 also ensuring they're signposted to relevant support  
12 services.

13 Finally, Police Scotland remains committed to child  
14 protection, both locally and nationally. Locally on  
15 a daily basis it acts in its role as the core statutory  
16 child protection agency. Nationally it works with  
17 multi-agency and strategic leadership groups to  
18 implement continuous improvements and make a positive  
19 contribution to protecting Scotland's children, both now  
20 and in the future.

21 Unless there's any further information Your Ladyship  
22 would like me to obtain or provide, then that is my  
23 submission.

24 LADY SMITH: Thank you very much, Mr Kennedy. I have  
25 nothing else at the moment.



1 or necessary.

2 The submissions also address certain matters in  
3 respect of which the Inquiry requested a response from  
4 the Scottish Government. There are certain  
5 qualifications or exceptions to that, my Lady, and  
6 I will come back to those.

7 LADY SMITH: Thank you.

8 MS O'NEILL: The written submissions set out the work that  
9 the Scottish Government has done in responding to this  
10 phase of the Inquiry's work and I will not read out that  
11 part of the submission.

12 I want, my Lady, to acknowledge on behalf of the  
13 Scottish Government the evidence given by those who  
14 suffered abuse in foster care, kinship care and in  
15 boarding-out.

16 My Lady, I'm very conscious that I think I have  
17 given a closing submission in every phase of this  
18 Inquiry so far and these submissions are very similar in  
19 each of those phases and I'm always extremely anxious,  
20 my Lady, not to give the impression that this  
21 acknowledgement that is given by the government is done  
22 by rote or is regarded as simply standard, my Lady, and  
23 I say that for the benefit of any survivors or  
24 applicants who are listening to these submissions, that  
25 these are given on an individual occasion in each phase

1 of the Inquiry in response to the evidence that has been  
2 given.

3 It is clear that children suffered serious sexual,  
4 physical and emotional abuse and neglect whilst in  
5 foster care or while being boarded-out or in kinship  
6 care. That included the emotional trauma of separation  
7 from siblings and, as in earlier stages of the Inquiry,  
8 the Scottish Government wishes to acknowledge the  
9 courage of all the survivors who gave evidence about  
10 their experiences and about the impact of childhood  
11 abuse on their future lives and to record its gratitude  
12 to them for contributing to the Inquiry.

13 My Lady, I will turn to a number of specific matters  
14 that are dealt with in the written submissions. Shortly  
15 before the deadline for the lodging of submissions, the  
16 Inquiry asked the Scottish Government to address certain  
17 specific matters and an extension of the deadline for  
18 lodging these submissions was granted to allow that to  
19 be done. The majority of the matters raised in the  
20 request are dealt with in the submissions. There are  
21 three matters, my Lady, that are not currently  
22 addressed. Those concern whether further regulation is  
23 required to provide that foster children and foster  
24 carers each have their own social workers. Secondly,  
25 whether regulation is required to provide that all

1 fostering panels have an independent chair. And,  
2 thirdly, whether regulation is required to make further  
3 provision as to the circumstances in which it is  
4 permissible for a Local Authority to place children in  
5 a foster home in breach of the criteria set at  
6 registration.

7 The responses to those questions continue to be  
8 worked on as a matter of priority and the Scottish  
9 Ministers seek the Inquiry's permission to provide  
10 further written submissions on those particular matters  
11 as soon as they possibly can.

12 LADY SMITH: How soon is that likely to be, Ms O'Neill?

13 MS O'NEILL: My Lady, the indication that's been given to me  
14 is that it would be some weeks. I have asked those  
15 instructing me to convey to those with whom they are  
16 working that this is a matter of priority and I've also  
17 asked that they take steps to write to the Inquiry with  
18 a timescale within which to provide those submissions.

19 LADY SMITH: I really would like to see them this year,  
20 Ms O'Neill. They should have been aware of these issues  
21 because they have arisen in the evidence for quite  
22 a while.

23 MS O'NEILL: My Lady, if I may say, I don't think there is  
24 any doubt that they will be with the Inquiry this year.

25 LADY SMITH: Good.

1 MS O'NEILL: What Your Ladyship has just said will have been  
2 listened to by those who are watching this hearing this  
3 morning.

4 LADY SMITH: Thank you.

5 MS O'NEILL: The first issue is the question of a national  
6 register or database of foster carers.

7 LADY SMITH: Yes.

8 MS O'NEILL: We've already heard that a range of witnesses  
9 gave evidence about the potential benefits of  
10 maintaining a national register or database of foster  
11 carers. Several witnesses expressed support for such  
12 a scheme, while others questioned whether it would add  
13 to existing pre-recruitment mechanisms.

14 My Lady, there's a section of the written  
15 submissions that deal with terminology and what might be  
16 meant by a register or a database and there are some  
17 distinctions in the different ideas that different  
18 organisations have had about the particular role that  
19 a register or database might serve, particularly the  
20 extent to which it would be used for the matching of  
21 children as well as providing an additional child  
22 protection mechanism.

23 LADY SMITH: You'll have heard my thoughts, which are as yet  
24 in a state of formation, if I can put it that way. I've  
25 not reached any conclusions. But I would see such

1 a register as doing more than being available for  
2 matching, as such.

3 MS O'NEILL: My Lady, I think in some respects the way  
4 I would put it was almost in reverse, that it would be  
5 principally -- and the concept has been principally  
6 expressed as a child protection measure with some --

7 LADY SMITH: Yes.

8 MS O'NEILL: -- others advocating that it was also  
9 a matching service.

10 My Lady, the history of that proposal and the  
11 discussion around a national database or register is set  
12 out in the written submission. Ms Innes referred  
13 earlier to the National Foster Care Review and its  
14 over-arching conclusion that it would not recommend the  
15 establishment of such a register.

16 I've made reference in the submissions to the  
17 Independent Care Review known as the Promise --

18 LADY SMITH: Just going back to the National Fostering  
19 Review, and of course we're talking about the review  
20 that reported in 2013 with most of the work being done,  
21 I think, in 2012. As I read it, their thinking and  
22 interest was principally as a matching tool, if  
23 I remember rightly. I'm not saying it was exclusively,  
24 and that was perhaps one of the things that weighed most  
25 heavily in them saying that they weren't recommending

1       it, because they didn't see it particularly useful for  
2       that.

3   MS O'NEILL: I think there were also -- and I made reference  
4       to these in the submissions, there were also practical  
5       issues around, for example, the work that would need to  
6       be done with fostering care agencies' IT systems to  
7       configure those and it was effectively a conclusion that  
8       on balance this was not something that they proposed to  
9       recommend.

10       That was followed up, my Lady, by a working group  
11       again looking at what other measures might be taken  
12       forward and those are described in the written  
13       submissions.

14       My Lady, where I'm essentially getting to is that  
15       this is an issue that has been revisited in the context  
16       of the Promise. It was a recommendation of the  
17       Independent Care Review, which is otherwise known as the  
18       Promise, that there should be further consideration  
19       given to the issue of a register. I think Ms Innes  
20       concluded by saying that it was at least a matter that  
21       merited discussion and, my Lady, the written submissions  
22       conclude by explaining that there is work underway to  
23       engage in that discussion. There are workshops to be  
24       held in the spring of next year, my Lady, with  
25       stakeholders and with foster carers to seek views on the



1 key functions of any proposed register and its potential  
2 benefit.

3 So, my Lady, the Scottish Government is not closed  
4 to that conversation and work is underway to look at  
5 that issue.

6 LADY SMITH: I'm very pleased to hear that. I see, not for  
7 the first time, protections under the PVG scheme being  
8 referred to as perhaps one of the reasons why you  
9 shouldn't have such a register, but you'll know,  
10 Ms O'Neill, of the criticisms of the usefulness -- the  
11 criticisms of that scheme so far as them really being  
12 a useful scheme that have been made I think particularly  
13 in the boarding school case study but not only there.  
14 It's not the great cure-all that seem people seem to  
15 think it is.

16 You'll also know that we've moved into an era now  
17 where we not only have a register of independent  
18 schools, for example, we have GTCS registration, that  
19 often come into the fore in the public eye of the  
20 importance of that registration and steps being taken in  
21 respect of those teachers who are criticised.

22 We also have more recently SSSC registration for the  
23 very wide range of those who work in the Social Services  
24 sector from those who probably wouldn't otherwise have  
25 qualifications or have gone into education to obtain

1           qualifications but are now expected to do so and be on  
2           the SSSC register.

3           I do feel that, as you say, where we are now it has  
4           to be considered. How is it that there's this cohort of  
5           people who look after other people's children privately  
6           in their own homes who are not having to be registered  
7           in any way?

8 MS O'NEILL: My Lady, that perhaps takes me on to the next  
9           issue, which is regulation and training, which is  
10          a slightly separate issue I think from the question of  
11          a national register.

12 LADY SMITH: Yes.

13 MS O'NEILL: Again, my Lady, the written submissions  
14          acknowledge the discussion that there has been before  
15          the Inquiry about the potential for regulation by the  
16          SSSC.

17          My Lady, the Scottish Government's position remains  
18          that the regime established by the SSSC, which involves  
19          registration of the Social Services workforce and  
20          regulation by way of codes of practice, is not  
21          appropriate for the regulation of foster carers.  
22          My Lady, that is because regulation by a national  
23          regulator such as the SSSC would in the government's  
24          view be difficult to reconcile with the responsibility  
25          of individual Local Authorities to approve foster carers

1 and to take steps to assess and review their  
2 suitability.

3 My Lady, the fitness to practise regime operated by  
4 the SSSC, in terms of which, for example, Social  
5 Services workers can have their registration refused or  
6 suspended or be removed from the register in response to  
7 allegations of misconduct, health issues or deficient  
8 professional practice, has been designed in the context  
9 of wider employment law rights and protections that do  
10 not apply to foster carers.

11 LADY SMITH: Okay, so, Ms O'Neill, what happens if  
12 a particular Local Authority, for example, gets to the  
13 stage that in practice it's offering little or not  
14 training to its foster carers?

15 MS O'NEILL: My Lady, I'm going to come to training and  
16 I want to distinguish between those two --

17 LADY SMITH: Between training and qualification?

18 MS O'NEILL: Between training and regulation, my Lady. This  
19 submission is on the question of whether foster carers  
20 ought to be registered with and subject to the  
21 jurisdiction of the SSSC, and the government's position  
22 is that they ought not to be because that is not the way  
23 in which that scheme was designed and is not suitable  
24 for individuals who are acting essentially in  
25 a voluntary capacity rather than as employees with

1 an employer behind them.

2 My Lady, that's the submission on behalf of the  
3 Scottish Government in relation to SSSC regulation.

4 LADY SMITH: Can you tell me this: have Scottish Government  
5 gone on and asked themselves the question of whether  
6 there should be a different body with which there would  
7 need to be registration or that would have oversight of  
8 the way foster carers are working?

9 MS O'NEILL: So, my Lady, the Scottish Government has not,  
10 I have no instructions that it has considered that  
11 particular issue.

12 One thing I'm going to come to is the ongoing review  
13 of scrutiny and regulation and if Your Ladyship allows  
14 me to come to that, one of the issues that that is  
15 looking at is whether there ought to be  
16 a super-regulator for some of these professions as well,  
17 so I will come on to that.

18 I do want to turn to the question of training and  
19 qualifications if I may, my Lady.

20 LADY SMITH: Thank you. Forgive me. There's a lot to think  
21 about here. I'm very grateful to you. Do carry on.

22 MS O'NEILL: As the Inquiry is aware, there is no express  
23 statutory requirement for foster carers and kinship  
24 carers to undertake training or development work.  
25 Training is or should be relevant in practice for Local

1 Authorities and fostering panels who are approving and  
2 reviewing the approval of foster carers and kinship  
3 carers, and Local Authorities of course do deliver  
4 training alongside, for example, the Fostering Network,  
5 which receives funding from Scottish Government to  
6 support Fosterline Scotland, which gives advice and  
7 assistance on a range of issues, including training.

8 My Lady, the government acknowledges that the  
9 Inquiry has heard evidence from foster carers who have  
10 described their experiences of training to the effect  
11 that it may not be consistent across Scotland and may be  
12 more or less adequate or fit for purpose. Much of that  
13 evidence did relate to the historic position, but some  
14 of it concerned relatively recent experience, and some  
15 foster carers gave evidence that training and the work  
16 done to prepare foster carers for their role had  
17 developed and improved over the years.

18 Steps have been taken to develop a more  
19 comprehensive national approach to training for foster  
20 carers and kinship carers, but the Scottish Government  
21 accepts that there have been significant delays in  
22 implementing that national approach. In particular, the  
23 Standard for Foster Care, which has been referred to  
24 already and that was developed by the Scottish Social  
25 Services Council, has not yet been fully implemented.

1           When the standard was published in 2017, the  
2           Scottish Government indicated that options for  
3           implementation would be considered within the context of  
4           the Independent Care Review and the Promise  
5           implementation plan that flows from the Independent Care  
6           Review makes commitments in the context of training and  
7           support for foster and kinship carers.

8   LADY SMITH: Can you give me any idea of when options for  
9           implementation of the standard -- of a review of the  
10          standard and the original standard will take place?

11   MS O'NEILL: I'm afraid, my Lady, they will take place in  
12          the context of the wider implementation of the Promise.  
13          That work is underway. I can't give Your Ladyship  
14          a timescale for implementation of a fresh approach to  
15          training.

16   LADY SMITH: Or the standards?

17   MS O'NEILL: Well, my Lady, the standard itself would be  
18          part of the work in relation to training because you  
19          would be training to deliver to the standard.

20   LADY SMITH: Yes. Is there -- well, has government  
21          considered whether there's merit in publishing  
22          a standard even if you haven't completed your thinking  
23          about government oversight of training systems?

24   MS O'NEILL: So, my Lady, the original standard of course is  
25          in the public domain and is available. It hasn't been

1 implemented in full but it is available in the public  
2 domain as far as I am aware and it's a review of that  
3 standard that is being undertaken as part of the Promise  
4 implementation.

5 LADY SMITH: It's now five years out of date; is that right?

6 MS O'NEILL: It's five years old, my Lady, is the way  
7 I would articulate it. I don't think I'm in a position  
8 to say that it's no longer relevant or out of date.  
9 That's a matter for the review.

10 LADY SMITH: I can see that.

11 Can you help me with this, Ms O'Neill: when these  
12 considerations take place, whether it's the standard,  
13 reviewing the standard, further regulation of foster  
14 care, what is the current practice in accessing the  
15 learning, understanding and experience of foster carers  
16 themselves in Scotland? How does government go about  
17 reaching out to involve them to share their ideas and  
18 what some of them have learnt over, in some cases, long  
19 years of being foster carers?

20 MS O'NEILL: My Lady, what I can say to the Inquiry is what  
21 I understand about specific projects or initiatives that  
22 have been undertaken. So I've already I think referred  
23 to the working group that was established in response to  
24 the National Foster Care Review. That working group  
25 included representatives of organisations that

1 themselves represent foster carers and kinship carers.  
2 The representative organisations are part of what the  
3 government would describe as the stakeholder group that  
4 is involved in these discussions.

5 As I understand it, my Lady, the work that I've  
6 described that is to take place in the spring of next  
7 year on the question of registration would also be  
8 looking to engage foster carers. Whether, my Lady, that  
9 is intended to be through representative organisations  
10 or whether it's individual foster carers I would be  
11 speculating. I don't have that information to hand, but  
12 certainly those who represent foster carers are involved  
13 in that process.

14 LADY SMITH: Yes. Well, thank you for that. But what  
15 you've described is, as often happens, the source -- the  
16 actual source of information that is relevant to the  
17 review, the inquiry or whatever, does not directly  
18 engage and it's possibly not just at one remove but two  
19 removes from them, that what may have been their  
20 learning and ideas is transmitted and it either gets  
21 diluted or misunderstood on the way.

22 As we know, foster care involving so much individual  
23 experience, not just for the children but for those who  
24 provide the foster care up and down the country, I would  
25 have thought that the government might want to think of



1           how they go about really drawing them in directly to  
2           whatever they're trying to learn about and plan for.

3 MS O'NEILL: I'm conscious that there may be more  
4           information about how that is done which I'm not sharing  
5           with the Inquiry this morning. The only other  
6           observation I would make is in discussion about these  
7           kinds of issues in the past, I'm conscious that one of  
8           the things that the representative organisations are  
9           able to do is to draw together the experiences of  
10          perhaps multiple individuals.

11           I take entirely Your Ladyship's point that that  
12          becomes a mediated experience, but nevertheless it  
13          serves a useful purpose in being able to aggregate the  
14          experience of different individuals.

15 LADY SMITH: Thank you.

16 MS O'NEILL: My Lady, just to conclude on training, the  
17          Scottish Government also remains of the view that while  
18          training is essential, a formal qualification ought not  
19          to be a condition of approval for foster carers and  
20          kinship carers, and that the introduction of that kind  
21          of requirement would not be consistent with the  
22          voluntary nature of foster care and kinship care and  
23          could have a negative impact on the pool of people who  
24          offer themselves as foster carers or kinship carers.

25          My Lady, I've made reference in the submission to

1 evidence from one witness expressing that view as well.

2 My Lady, the next issue is the monitoring and  
3 inspection of foster care and kinship care, and again  
4 there is evidence before the Inquiry about how foster  
5 care service provision is monitored and inspected. I've  
6 made reference to the evidence of Alison Jamieson of the  
7 Care Inspectorate and in particular to the new quality  
8 framework that has been introduced, which is directly  
9 relevant to fostering, adoption and adult placement  
10 services.

11 That framework has been discussed in evidence before  
12 the Inquiry. It is a relatively new framework and the  
13 government's position is that that framework should be  
14 given some time to be implemented and that it's too  
15 early to determine if that approach has enabled more  
16 relevant inspections of fostering and kinship services  
17 and to address perceptions that the previous regimes  
18 were too prescriptive, generic and process rather than  
19 outcome-driven.

20 More generally, my Lady, and this is the point that  
21 I wanted to raise earlier, the Scottish Government  
22 announced in September of this year an independent  
23 review of inspection, scrutiny and regulation to look at  
24 how social care services in the round are regulated and  
25 inspected across social care support services in

1 Scotland.

2 The stated aim of that review is to ensure that  
3 a human rights and person-centred approach is central to  
4 the inspection and regulation of social care and to  
5 consider how this can be applied across linked services.

6 It will include, but not exclusively so,  
7 consideration of foster care and kinship care and the  
8 work of the Care Inspectorate and Local Authorities and,  
9 my Lady, it's in that context that the remit for that  
10 review includes consideration of whether, for example,  
11 there ought to be an organisation akin to the  
12 Professional Services Authority and the Inquiry may be  
13 aware of the work of the Professional Services Authority  
14 for Health and Social Care. It operates effectively as  
15 a super-regulator of medical and other professions and  
16 provides guidance and support and education to other  
17 regulators of those kinds of services. That's part of  
18 the review's remit, to think about whether there ought  
19 to be a parallel body in Scotland in this sector.

20 Just to pick up again on something that was  
21 discussed earlier, part of the remit of that review  
22 involves looking at information sharing and the adequacy  
23 of information-sharing arrangements.

24 LADY SMITH: Thank you.

25 MS O'NEILL: My Lady, in relation to the inspection and

1 monitoring of individual placements, the government's  
2 conscious that evidence has been given about  
3 inadequacies in the arrangements for inspection and  
4 monitoring of individual placements, and this evidence,  
5 my Lady, points to the need for more comprehensive work  
6 by the Scottish Government in conjunction with Local  
7 Authorities and third sector organisations, and those  
8 who are giving and receiving foster care and kinship  
9 care, to understand what, if any, changes may be needed  
10 and the Scottish Government will take that work forward  
11 as part of The Promise Implementation Programme.

12 My Lady, the next item is the national foster care  
13 allowance and again there has been discussion before the  
14 Inquiry on the question whether there should be  
15 a national foster care allowance.

16 The Promise Implementation Plan published this year  
17 includes a commitment that the Scottish Government would  
18 set a recommended national allowance for foster and  
19 kinship allowances in line with recommendations from the  
20 national review of care allowances' final report and  
21 recommendations and the Scottish Government again  
22 acknowledges that the introduction of a Scottish  
23 recommended allowance for foster and kinship carers has  
24 taken far longer than originally anticipated.  
25 Discussions with COSLA and Social Work Scotland on this

1 issue, began in response to the outcome of the  
2 Independent Care Review, were paused during the Covid  
3 pandemic and have resumed, and the Scottish Government  
4 remains committed to delivering the allowance as quickly  
5 as possible but is unable to provide a definite  
6 timescale for delivery at this time.

7 The preference is to pursue the implementation of  
8 allowances through collaboration and consensus-building.  
9 However, all available options are being considered,  
10 including whether an allowance should be the subject of  
11 regulation.

12 My Lady, on the issue of checks on household  
13 members, that was of course a specific topic of  
14 discussion before the Inquiry, particularly around  
15 suitability checks in relation to members of foster  
16 carers' and kinship carers' households.

17 The written submissions set out the legislative  
18 provisions that are in place at this stage to allow for  
19 enhanced disclosures to be obtained in relation to  
20 household members of proposed foster carers.

21 My Lady, as has been discussed already and is set  
22 out in the written submission, the government does not  
23 consider that it would be appropriate to extend to  
24 members of households who are not themselves engaged in  
25 regulated work with children the compulsory membership

1 of the PVG regime that's to apply to persons who are  
2 engaged in that kind of work. The government's  
3 reasoning is that that would involve the application of  
4 the scheme to individuals based on where and with whom  
5 they live rather than by reference to the regulated role  
6 that they discharge.

7 My Lady, that's of course subject to the proviso  
8 that level 2 disclosure checks will be available in  
9 relation to individuals living in the same household as  
10 a person being assessed for their suitability as  
11 a foster carer as those checks are available now.

12 Finally, my Lady, I wanted to address the issue of  
13 continuing care. Continuing care is a key component of  
14 the measures introduced in the Children and Young People  
15 (Scotland) Act 2014 --

16 LADY SMITH: Sorry, Ms O'Neill, I think most of us here know  
17 what level 2 disclosure checks are, but for anyone  
18 interested in reading this who doesn't, can you spell  
19 out the difference between the level 2 and the enhanced?

20 MS O'NEILL: The level 2 disclosure -- and, my Lady, I may  
21 misstate this and I will correct it after the event if  
22 I do -- clearly the enhanced disclosure provides more  
23 information than a level 2 disclosure would and it would  
24 include, for example, intelligence about an individual  
25 rather than simply conviction information.

1 LADY SMITH: Thank you. It's a very good example. Level 2  
2 will give you hard fact in terms of what has definitely  
3 happened, whereas level 3 will also include what has  
4 been reported as possibly having happened about  
5 somebody.

6 MS O'NEILL: Indeed, my Lady, because of that distinction  
7 needs to be treated very carefully.

8 LADY SMITH: Of course.

9 MS O'NEILL: My Lady, I was going to turn finally to  
10 continuing care and the aim of continuing care is to  
11 enable young people to have a supported transition from  
12 care by allowing them to stay in their care setting up  
13 to the age of 21 and to achieve a more gradual  
14 transition from care that maintains and builds on strong  
15 and positive relationships developed in their care  
16 setting.

17 Scottish Government acknowledges that continuing  
18 care is not being implemented consistently across  
19 Scotland. A CELCIS report was published in March of  
20 this year dealing with that issue and had been  
21 commissioned by the Scottish Government and it confirms  
22 previous anecdotal evidence of some of the key barriers  
23 and enablers to consistent implementation of the policy  
24 across Scotland.

25 The Scottish Government working with CELCIS has

1       responded to that by creating a working group to explore  
2       how best to respond to those issues. Meetings have  
3       taken place in relation to that and are due to take  
4       place -- were due to take place indeed tomorrow. Will  
5       not be taking place due to industrial action and will be  
6       reconvened in the new year.

7               That working group is going to look at existing  
8       guidance with a view to updating that guidance to  
9       provide clarity as to what's expected in the  
10      implementation of continuing care and it's intended that  
11      that group will identify whether any further legislative  
12      changes are required to support the implementation of  
13      continuing care and broader support measures for  
14      care-experienced young people.

15              So, my Lady, work is being done to address those  
16      issues.

17              My Lady, conscious of what was said already about  
18      the matters on which the Inquiry is still to receive  
19      submissions from the Scottish Government, those are my  
20      submissions at this stage.

21   LADY SMITH: Thank you very much, Ms O'Neill.

22              I'd like now to turn to the submissions for the Lord  
23      Advocate and, Ms Shand, I think you're here for those.

24              Closing submissions by Ms Shand for COPFS

25   MS SHAND: Yes, my Lady, thank you.



1           My Lady, I'm grateful for this opportunity to make  
2 a closing submission to the Inquiry on behalf of the  
3 Lord Advocate.

4           During the current case study, the Inquiry has heard  
5 evidence of the physical, sexual and emotional abuse of  
6 children in the foster care setting. The Inquiry has  
7 also heard that some of this abuse was reported to and  
8 thereafter investigated by the Crown Office and  
9 Procurator Fiscal Service.

10          Indeed, the Inquiry has heard evidence that  
11 prosecutorial action was subsequently taken by COPFS --  
12 Crown Office and Procurator Fiscal Service -- in respect  
13 of a number of individuals against whom allegations of  
14 abuse were made.

15          It must be acknowledged that in some cases  
16 applicants to the Inquiry were critical of their  
17 experience of interacting with COPFS, and in particular  
18 of COPFS' communication with them. While COPFS strives  
19 to be a compassionate and forward-thinking service, it  
20 has acknowledged that on the evidence of some of the  
21 applicants the organisation fell short of that aim.

22          COPFS is committed, my Lady, to striving to deliver  
23 the quality of service the public rightly expects.  
24 Therefore, evidence critical of COPFS, alongside all  
25 other evidence given to the Inquiry, has been and will

1 continue to be very carefully considered and reflected  
2 upon. To this end, criticism of COPFS is being fed into  
3 the following ongoing internal COPFS programmes and  
4 reviews.

5 Firstly, my Lady, the VIA Modernisation Programme.

6 This programme concerns the Victim Information and  
7 Advice Service, generally shortened to VIA: the purpose  
8 of the programme is to undertake a comprehensive review  
9 of VIA in order to deliver an improved service to  
10 victims, witnesses and next of kin and to support the  
11 effective preparation and prosecution of case work.

12 Second, the criticism of COPFS is being fed into the  
13 work being undertaken by the Service Improvement Working  
14 Group. This is a group that was set up in April 2022 as  
15 part of the ongoing work to improve service delivery in  
16 COPFS in general.

17 And third, two reviews, my Lady. The Sexual Crime  
18 Prosecution Review announced by the Lord Advocate  
19 in December 2021 and the Child Deaths Review  
20 commissioned by the Solicitor General in September 2022.  
21 Again, as I say, criticism of COPFS is being fed into  
22 those review initiatives.

23 By feeding criticisms of COPFS into these programmes  
24 and reviews, the aim is that it informs and ultimately  
25 improves the service provided by the organisation.

1           In conclusion, my Lady, may I repeat the Lord  
2           Advocate's ongoing commitment to supporting the work of  
3           the Inquiry and to contributing both positively and  
4           constructively to its work and also to ensuring the  
5           fair, effective and rigorous prosecution of crime in the  
6           public interest for all members of society, including  
7           the most vulnerable.

8           Thank you, my Lady.

9   LADY SMITH: Thank you very much, Ms Shand.

10           I would like to move now to submissions for SSSC and  
11           I think I see Mr Weir, you're here for them. When  
12           you're ready, I'm ready to hear you. Thank you.

13                   Closing submissions by Mr Weir for SSSC

14   MR WEIR: Thank you, my Lady, and thank you for the  
15           opportunity to provide a brief closing submission for  
16           this phase of the Inquiry on behalf of the SSSC.

17           Your Ladyship heard from Maree Allison, Director of  
18           Regulation, and had the benefit of a submission prepared  
19           by the SSSC setting out how we could assist this phase.  
20           Your Ladyship heard that we do not regular foster  
21           carers. However, there are two areas of our functions  
22           which formed our submission to the Inquiry and which  
23           Maree spoke to in her evidence. I would invite  
24           Your Ladyship to make the following findings in relation  
25           to Maree's evidence.

1           Firstly, the SSSC does not regulate foster carers.  
2           The two areas of our functions that are of interest to  
3           this phase of the Inquiry where specific  
4           fitness-to-practise cases involving social workers'  
5           practice relating to their involvement with foster care  
6           and the development of a Standard for Foster Care.

7           Thirdly, between 2008 and 2021, the SSSC received  
8           2,609 referrals about social workers of which 269 were  
9           concluded with a sanction and of those six were of  
10          particular interest to the Inquiry.

11          Case holders categorise our cases on specific  
12          categories of misconduct, which each have a subcategory.

13          In relation to the development of the Standard for  
14          Foster Care, the Scottish Government asked the SSSC to  
15          develop a framework for learning which applies to all  
16          foster carers and foster care organisations in Scotland.  
17          There was an extensive consultation on the standards and  
18          these were published in April 2017.

19   LADY SMITH: And that's the standard you referred to  
20          a moment ago as being the Standard for Foster Care, is  
21          it?

22   MR WEIR: Yes, my Lady.

23   LADY SMITH: Thank you.

24   MR WEIR: In developing those standards, the SSSC consulted  
25          extensively with relevant stakeholders and drafted them

1 with the National Occupation Standards in mind. So far  
2 the government has not asked the SSSC to review the  
3 standards and the SSSC would not do so unless asked by  
4 the government.

5 LADY SMITH: Why not, Mr Weir? Do you know? If SSSC felt  
6 that the standards required to be reviewed, would they  
7 not approach government?

8 MR WEIR: It would be a matter for government. We would  
9 wait until we got a request from the government to do so  
10 and there would be a number of issues taken into  
11 consideration by the policy landscape, et cetera.

12 LADY SMITH: I see, thank you.

13 MR WEIR: During Maree's evidence, counsel asked about  
14 a case which was missing from the SSSC's original  
15 submission. This was due to the fact that the case  
16 closed before we started categorising those cases  
17 consistently, as I referred to earlier in my submission.

18 We have now added a failure to act in allegations of  
19 abuse of adults and a separate area to act in  
20 allegations of abuse of children, categories of  
21 misconduct to highlight both the seriousness of these  
22 types of failings and allow for better searching of our  
23 systems in future.

24 LADY SMITH: So when you say you have added a failure to act  
25 on the allegations there mentioned, are you saying

1           that's a potential case of misconduct?

2   MR WEIR:  It was always a potential case of misconduct.

3           What I'm saying is we're now categorising our system as  
4           such so we can search that in future if that's  
5           necessary.  Before, some of the challenges we had was it  
6           wasn't apparently obvious from the system itself whether  
7           there was an allegation relating to the failure to act  
8           on allegations of abuse.

9   LADY SMITH:  So that would mean, I hope, that anybody  
10           working for SSSC, and inevitably you often have somebody  
11           new who has to deal with a query about allegations of  
12           abuse of children, can go straight into the system and  
13           search that topic and will find up-to-date information?

14  MR WEIR:  Yes, my Lady, that's the hope.

15  LADY SMITH:  Good.  Thank you.

16  MR WEIR:  We noted evidence from at least one person that  
17           had a poor experience in dealing with the SSSC,  
18           especially when they were trying to make their voice  
19           heard about the abuse they suffered and the failure of  
20           people to hear and do anything about that.  I am very  
21           sorry on behalf of the SSSC if anything about our  
22           interactions with that person and indeed anyone else  
23           that has come forward has contributed to their pain and  
24           suffering.

25           While we have clear rules on what we can

1 investigate, we need to make sure that everyone who has  
2 contact with us is treated with compassion, respect, and  
3 that they know that we take every complaint seriously.  
4 We have invested a lot of time and resource into  
5 improving our approach in this area, including regular  
6 review of our correspondence, including trauma-informed  
7 practice awareness and training and introducing  
8 helplines and support for people involved in the  
9 fitness-to-practise process. We know there is more we  
10 can do and we welcome feedback from anyone who has  
11 contact with us about how we can make that better.

12 We are in the process of reviewing all transcripts  
13 from this phase of the Inquiry primarily to identify if  
14 the evidence given raises any concerns about the fitness  
15 to practise of registered social workers. So far we  
16 have identified two matters and concluded that the  
17 concerns either did not meet our thresholds for  
18 investigation or we had already investigated the matter.

19 That work is ongoing.

20 In reviewing the transcripts of the evidence heard  
21 by the Inquiry we have noted the themes relating to  
22 social work professional practice and particularly  
23 failures to identify and acts on signs of potential  
24 abuse. We are working with Scottish Government and NHS  
25 Education Scotland to develop resources to support

1 implementation of the revised national guidance for  
2 child protection. We will consider the learning from  
3 this phase of the Inquiry as part of the development of  
4 that guidance. We carry out annual monitoring with  
5 social work degree programmes and can set a theme for  
6 the focus of that monitoring. We will set a theme  
7 around safeguarding for our next phase of monitoring.

8 LADY SMITH: When you say you carry out annual monitoring of  
9 the social work degree programmes, what does that  
10 involve? How are you monitoring them?

11 MR WEIR: I believe our colleagues in the workforce  
12 education and standards area review the modules and  
13 learning materials relating to the social work degree  
14 and provide feedback to higher education providers as to  
15 what should be contained therein.

16 LADY SMITH: Are they, for example, looking at course  
17 content across the board, course content where it  
18 differs from one education provider to another, talking  
19 to the provider about whether they should be including  
20 something in their course content that's not there?

21 MR WEIR: I believe all of that's correct. They review it  
22 across the board and they also provide feedback to  
23 higher education providers about what content should be  
24 there but isn't but I can check that with my colleagues  
25 and provide a more full answer to the Inquiry.



1 LADY SMITH: Thank you very much.

2 MR WEIR: I would like to end by restating the SSSC's  
3 commitment to continually reviewing and improving how we  
4 regulate the social services workforce and to assisting  
5 the Inquiry however we can.

6 Thank you, my Lady, those are my closing submissions  
7 on behalf of the SSSC.

8 LADY SMITH: Thank you very much.

9 Now I'd like to turn, if I may, to Glasgow City  
10 Council. I think yes, I see Mr Pugh. Mr Pugh, when  
11 you're ready.

12 Closing submissions by Mr Pugh for Glasgow City Council

13 MR PUGH: Thank you, my Lady.

14 My Lady, Glasgow City Council has lodged some  
15 closing submissions and I don't intend to read those  
16 out. I do, however, adopt them.

17 What I intend to do is simply to highlight some of  
18 the aspects, particularly in relation to the evidence,  
19 before addressing more fully what I've set out in part 2  
20 of the submission, if that accords.

21 LADY SMITH: Thank you.

22 MR PUGH: I would, however, my Lady, like to start with  
23 an apology. Glasgow City Council accepts that children  
24 suffered abuse whilst in foster care under both its care  
25 and the care of its predecessors. It accepts that some

1 of that abuse has been allowed to occur due to deficits  
2 in systems that should have been there to prevent and  
3 detect it, and for any child abused while in the care of  
4 it or its predecessors, Glasgow City Council is sorry.

5 My Lady, whilst that unreserved apology will never  
6 undo the abuse that any child suffered, the council  
7 hopes that through learning it never again finds itself  
8 having fallen short in the protection of the most  
9 vulnerable children in society.

10 My Lady, in terms of the council's participation in  
11 this phase of the Inquiry, I've set out the various  
12 ways, at paragraphs 5 through 11, that the council has  
13 participated. I don't intend to read those out but I do  
14 just want to say something about -- and this is because  
15 I'm going to come back to it at the end -- something  
16 about the council have assigned -- this is  
17 paragraph 11 -- two social work service managers,  
18 a Ms Bradley and Ms Coll, to watch all of the applicant  
19 evidence in this case.

20 My Lady will undoubtedly have noticed that and it's  
21 not just been the applicant evidence related to Glasgow.  
22 The council took the view that it needed to hear all of  
23 the applicant evidence in the Inquiry and I'll come back  
24 to how that's been taken forward right at the end of the  
25 submission, if that's okay, my Lady.

1 LADY SMITH: Yes, please do. Thank you.

2 MR PUGH: Moving through to paragraph 14 onwards, I've set  
3 out there what's described as the challenge in foster  
4 care. Ms Innes described it this morning as the  
5 inherent risk in foster care and that, for the avoidance  
6 of doubt, is what I'm referring to.

7 It follows the difficulty or the requirement to  
8 balance what could and should be a family life with the  
9 need for appropriate supervision and I heard  
10 Your Ladyship's observation this morning about the  
11 requirement to let placements settle down and not to  
12 have social workers constantly there. But -- and this  
13 is looking at paragraph 18, my Lady -- there's a clear  
14 sense in the evidence that this case study has heard  
15 that in the past the balances were not struck  
16 appropriately and that the challenges were not met.

17 The Inquiry heard, for example, the evidence of  
18 supervising social workers not addressing areas of  
19 concern with foster carers because they might be worried  
20 about the effect on the foster carers rather than  
21 considering the effect on the children, and that seemed  
22 to be part of a pattern of a lot of the evidence that  
23 the Inquiry heard and that Your Ladyship, certainly for  
24 those applicants that I attended, was constantly  
25 requiring to point out to applicants.

1 LADY SMITH: And it's clear from some of the records, the  
2 entries in the records, that there was almost a fear at  
3 times of upsetting the foster parents.

4 MR PUGH: Indeed. And one doesn't know through -- and I'll  
5 come back to some of the record-keeping deficiencies --  
6 one doesn't know if that's because there was a shortage  
7 of foster carers, there were difficulties with the  
8 resources, there were general difficulties sometimes in  
9 the social work department, and Susanne Millar in her  
10 evidence pointed to some of the reasons as to why those  
11 might be.

12 But whatever the reasons, there seemed to be  
13 a constant focus on foster carers rather than the foster  
14 children and I'll come back to that when addressing the  
15 questions of systematic or systemic failures, my Lady.

16 LADY SMITH: Thank you.

17 MR PUGH: I make the point at paragraph 19 that policies and  
18 procedures have, as one would expect, changed almost  
19 beyond all recognition in the period that the Inquiry's  
20 concerned with. I think that was something that  
21 Ms McCall on behalf of INCAS noted this morning,  
22 my Lady.

23 If I can move through to paragraph 28, my Lady, and  
24 this is on the question of the extent of abuse, my Lady,  
25 it's impossible, in my submission, to identify the

1 precise extent of the abuse in foster care in Glasgow.

2 In its addendum response, Glasgow City Council has  
3 tried to give some context to it and has described it as  
4 more than rare and isolated.

5 The basis for that, my Lady, are the three reasons  
6 I've given. First, since 1998, the council's retained  
7 a central log of complaints. Not all relate to alleged  
8 abuse and not all have been substantiated, but that  
9 shows around 374 complaints in the relevant period.

10 Secondly, my Lady, the audit undertaken in the  
11 Section 21 addendum response showed that of the total  
12 files sampled, some 3 per cent contained allegations of  
13 abuse.

14 Thirdly, my Lady, and the council are grateful to  
15 it, but the Abrams and Fleming report obviously was  
16 a valuable source of information in relation to Glasgow  
17 City Council and that report, together with the evidence  
18 heard in this phase of the Inquiry, or phase two of the  
19 Inquiry, demonstrates -- it all demonstrates, in my  
20 submission, that it was more than rare and isolated.

21 My Lady, I've gone on from there to set out a lot of  
22 the evidence and to try to tie in what I think the  
23 common themes will be with the various policy documents  
24 that have been produced by Glasgow. I've given, where  
25 available, the Inquiry numbers. I don't intend for

1           today's purposes to read any of that.

2           If I can just say something in relation to the  
3           period post 2014, the council -- and this is from  
4           paragraphs 47 on, my Lady. In the period post 2014, the  
5           council recognises that that's beyond the terms of  
6           reference for the Inquiry, but of course development  
7           hasn't stopped at 2014 and the council have produced,  
8           both in the addendum, some further information about the  
9           way things are done, and also, as Your Ladyship will  
10          have seen, its current 2022 guidelines are at  
11          GLA-000002178 and set out the current requirements for,  
12          for example, recruitment, selection, training and all of  
13          the various policies and controls that Your Ladyship  
14          would expect to see when dealing with the particular  
15          risk that there is in foster care.

16          My Lady, I do want to say -- this is on to  
17          paragraph 53. I do want to say something about  
18          record-keeping and it was a point that Ms Innes made  
19          this morning.

20          Ms Millar's evidence was that record-keeping is not  
21          an adjunct to social work.

22          Her evidence was that it's a core function and it's  
23          important that we don't lose sight of that.

24          Since 1998, the council's maintained a log of  
25          complaints which was centralised in 2006. That log is

1 not just for about complaints of abuse but also for  
2 complaints about standards of foster care. The  
3 important point about that, my Lady, is the one made by  
4 Ms Millar, that sometimes those complaints about the  
5 standards of foster care, if trends are seen early  
6 enough, then that allows the possibility that abuse or  
7 subsequent abuse might be avoided and that's the reason  
8 for spotting trends and that's the point I think  
9 Ms Innes made this morning.

10 LADY SMITH: I'm glad you mention that, Mr Pugh, because  
11 it's very obvious if a social worker isn't picking up  
12 and recording failings in standards that aren't  
13 indicative of current abuse, then the possibility that,  
14 for example, a foster carer isn't really coping and may  
15 tip into abusive practices as the pressure mounts on  
16 them. I mean, nobody has said that any pair of foster  
17 carers or an individual foster carer sets out to get  
18 a child into their home so that they could deliberately  
19 abuse them and there are certainly pictures from the  
20 evidence, not just the Glasgow evidence, of abuse  
21 happening because of the mounting pressure on the foster  
22 carers. Because of unexpected difficulties in coping  
23 with the child's particular needs and challenges.  
24 Because they're exhausted. Because they have too many  
25 children in the household. A whole range of reasons.

1           That you have to be aware from the start as to whether  
2           there are signs of things possibly beginning to go wrong  
3           or being such as they may go wrong.

4   MR PUGH:   Indeed, my Lady.   And one adds into that the  
5           growing understand of the effect of trauma and this is  
6           something discussed by Ms Miller in her evidence and the  
7           experts in their evidence, the growing understanding of  
8           the effect of trauma and the understanding of the effect  
9           that that has on behavioural issues, all of which, by  
10          early identification of problems, one would hope, as  
11          Your Ladyship points out, avoids escalation.

12   LADY SMITH:   Indeed.   Thank you.

13   MR PUGH:   This is still on paragraph 53, my Lady, but in  
14          terms of the use that that log is put to is that there's  
15          an annual meeting, an annual basis to identify themes  
16          and learning and that trends and standards of care can  
17          be relevant to potential abuse because they may indicate  
18          problems that require to be addressed before abuse  
19          arises.

20                The other point regarding record-keeping, my Lady,  
21          is the one that comes so heavily in relation to the  
22          Glasgow cases from those that were boarded-out to  
23          remoter locations where there's simply no record, and it  
24          doesn't allow them to trace, as Ms Millar pointed out,  
25          their story.   It doesn't allow them to understand where



1           they came from.

2           As I think Your Ladyship might remember, Ms Millar,  
3           one of the big take aways is in relation to preserving  
4           that information for children and Your Ladyship  
5           specifically asked a question about whether foster  
6           carers are now required to keep records themselves and  
7           whether that's subject to review at fostering reviews  
8           and that was the case, my Lady.

9   LADY SMITH: I am sorry if she did deal with this and I'm  
10           just not remembering. I heard evidence of the  
11           possibility of foster carers logging into the system  
12           themselves and being able to enter notes for the records  
13           online. Does that work in Glasgow or not?

14   MR PUGH: I think the answer was that it couldn't be done  
15           online in Glasgow --

16   LADY SMITH: I think that's right, yes.

17   MR PUGH: -- because there were data protection  
18           implications in relation to accessing other records, was  
19           my recollection of the evidence, my Lady.

20   LADY SMITH: What's Glasgow's position on the possibility of  
21           revisiting that? I'm just thinking in the modern world  
22           of making it as easy as possible for a foster carer to  
23           keep noting how things are going?

24   MR PUGH: I haven't specifically asked, but I'm more than  
25           happy to take it away and to provide an answer to that

1           and to do so following today's submissions.

2   LADY SMITH: Thank you very much.

3   MR PUGH: If I can then turn to what I've described as  
4           part 2 of the council's submissions, and these were  
5           dealing with -- rather than the comment on the evidence,  
6           these were dealing with the other matters that were  
7           raised in the email that was sent to parties.

8           First, my Lady, the council's response to the  
9           evidence. The phase one evidence I think -- and this is  
10          from paragraph 65 on in the submission, my Lady. The  
11          response to the phase one evidence was best described,  
12          I think, as being of interest and learning. The reports  
13          provided by all of the experts to this Inquiry together  
14          with their oral evidence led to significant discussion  
15          within the senior levels of the council's social work  
16          department, or the health and social care partnership,  
17          technically, my Lady, about these matters.

18          The council's response to the phase two evidence is,  
19          I think it's fair to say, harder to describe. It was  
20          perhaps best put by Ms Millar when she said on her  
21          second day that it was difficult. Your Ladyship will  
22          recall that she described it at times as it made her  
23          ashamed of her profession, and the organisation which  
24          she now heads.

25          Regarding the boarding-out period, the evidence has

1       been particularly distressing for the council. My Lady,  
2       it's difficult now to understand the precise social  
3       conditions that brought the practice about. However, as  
4       Ms Millar explained, the reflection that hits hardest is  
5       why it continued for so long after the Clyde Report and  
6       after the 1948 Act.

7               This was discussed between Your Ladyship and  
8       Ms Innes earlier this morning. It seems clear that the  
9       1950s and 1960s were a difficult period in Glasgow and  
10       they were a difficult period for social work in Glasgow  
11       but -- and Ms Millar pointed this out, my Lady, that it  
12       was perhaps just indicative of there being no time to  
13       reflect and reappraise that the practice was allowed to  
14       continue for much longer.

15   LADY SMITH: I wonder if it was also a failure by the  
16       council to prioritise their responsibilities towards  
17       children in their care.

18   MR PUGH: Well, indeed, my Lady, and there seems to be  
19       a sense -- and this comes across from the Abrams and  
20       Fleming report -- that certainly in the early period  
21       after the Clyde Report there was a real reluctance on  
22       the part of the then Glasgow Corporation to accept the  
23       recommendations, for whatever reason. It's not plain  
24       what reason there was, but there seems to have been  
25       a real reluctance to accept the recommendations and one

1 just queries why that would be and queries whether that  
2 affected the attitudes going forward, my Lady.

3 But for all that being said, it being allowed to  
4 continue into the 1960s and 1970s following the Clyde  
5 Report in the 1940s was, as Ms Millar said, particularly  
6 difficult to hear.

7 LADY SMITH: And no doubt tempting to continue to think  
8 about terms of the children being out of sight, out of  
9 mind, and there was a sense of something of a romantic  
10 ideal of getting children into the green, open fresh air  
11 away from the city.

12 MR PUGH: No doubt. And it's so difficult to today's eyes  
13 to understand exactly what all of those thought  
14 processes would have been, but one comes back to the  
15 notion of perhaps not listening to children, perhaps  
16 prioritising the council's own requirement to provide  
17 foster care, to provide foster carers, and not to make  
18 life any more difficult than it needed to be.

19 It's impossible now through the lens of history to  
20 know exactly all of the reasons, but there certainly was  
21 a sense of that, my Lady.

22 LADY SMITH: And also, Mr Pugh, even before you get to the  
23 stage of listening to children, it's developing  
24 a practice of looking at their circumstances through the  
25 child's eyes. How is this likely to feel to the child?

1           How is the child likely to react to us imposing this  
2           change on their lives?

3   MR PUGH:  Indeed, and if one looks back to the development  
4           of the policy documents, it's not until perhaps the  
5           1980s and well into the 1990s before there's any  
6           formalisation of those notions of speaking to the child,  
7           seeking the child's views.  Whether that's to do with  
8           the 1995 Act or whatever, you know, Professor Norrie  
9           gave his views on a lot of that but the reality was that  
10          it just wasn't there in the earlier phase, my Lady.

11   LADY SMITH:  Thank you.

12   MR PUGH:  The period from the 1970s remain difficult, though  
13          improvement starts to be seen and that's referring back  
14          to what I've set out as being the development of  
15          policies.  An abiding impression is that social work  
16          knowledge and practice has grown significantly since the  
17          1970s and Your Ladyship will recall Ms Millar's evidence  
18          not being able to really comprehend back to a file from  
19          the 1970s as to why a thought process would have been as  
20          it was.

21                So the development is plain.

22                Recruitment practices show a dramatic improvement  
23                over the period, as did the recognition of children's  
24                rights.

25                The wording of policies from the period, however,

1 shows -- and this is the point we've just really been  
2 discussing, my Lady -- that the focus was still on  
3 foster parents rather than children. One example of  
4 this was taken up with Ms Millar where the record shows  
5 that concerns were not acted upon for fear of alienating  
6 the foster mother, and that approach, which was to some  
7 extent reflective of an approach to children in society,  
8 perhaps, inhibited the proper inspection and supervision  
9 of foster parents. It inhibited safeguarding children  
10 and it wasn't until the 1980s and 1990s that this  
11 appeared, in Glasgow City Council, at least, to improve.

12 Moving on to paragraph 68, my Lady. An overall  
13 reflection of the council, both Susanne Millar and the  
14 social work managers that have attended for the evidence  
15 of applicants, has been the lifelong impact of  
16 mistreatment. The impact of trauma in children in care  
17 is a major focus in current social work practice.  
18 Hearing from applicants about the abuse suffered has  
19 confirmed the importance of addressing that trauma.

20 Moreover, it's confirmed to the council the  
21 importance of children in care maintaining their life  
22 story in a way that's accessible to them in adulthood.  
23 The evidence has demonstrated clearly that for those in  
24 care, maintaining that requires specific effort, both  
25 from the council and from foster carers, and that effort

1 is now a major focus of social work practice and the  
2 requirement for foster carers.

3 My Lady, at paragraph 69 I've set out what I say are  
4 the failures in systems and the response to abuse, and  
5 I'll just read through those. I think it's important to  
6 do so for the public record, my Lady.

7 LADY SMITH: Do you agree with the approach to the  
8 terminology of systemic failure that was suggested by  
9 Ms Innes?

10 MR PUGH: I agree that systemic failure has a broad  
11 interpretation, my Lady, yes.

12 LADY SMITH: That's very helpful. And of course systemic  
13 failure can involve a failure to have established  
14 an aspect of the system that was needed for effective  
15 child protection or it could be, well, there was part of  
16 the system that allowed for that but it wasn't being  
17 followed, or even if in an individual case it wasn't  
18 followed, that is a failure to use a system.

19 I think I have to be interested in all of these,  
20 don't I?

21 MR PUGH: Indeed, and that goes back to the -- whether one  
22 calls it a challenge in foster care or an inherent risk  
23 in foster care. The only way that that risk or  
24 challenge is met is if systems are put in place and if  
25 those systems are then followed and if one doesn't

1           happen, then that's a failing.

2   LADY SMITH: Thank you.

3   MR PUGH: So dealing with those, my Lady. The system of  
4           boarding-out children to rural areas had major flaws.  
5           Whilst the initial motivation may have been justifiable,  
6           the practice meant that appropriate supervision was  
7           simply not possible.

8           My Lady, in addition to that, I accept  
9           Your Ladyship's point from this morning that this was  
10          just a major cultural change. Language change is  
11          I think what Ms McCall pointed out. It was a major  
12          change and the whole system had major flaws.

13          Then, secondly, when the flaws in the system -- and  
14          this is perhaps the more important, my Lady, to some  
15          extent -- when the flaws in the system of boarding-out  
16          were identified by at the latest the time of the Clyde  
17          Report, the council did not react promptly or  
18          appropriately to the recommendations and subsequent  
19          development.

20          We accept, my Lady, that the conditions in Glasgow  
21          in the 1950s perhaps maybe still made that difficult,  
22          but it's really the point that we've discussed that  
23          we're back to prolonging something that could and should  
24          have been brought to an end much sooner.

25          Thirdly, my Lady, the systems of inspection and



1 review that the council had in place at various times  
2 lacked robustness. In part that was due to the attitude  
3 that placed the foster parent at the centre rather than  
4 the children.

5 There is a sense that until the 1990s or thereabouts  
6 foster care was considered to be safe and the main  
7 concern of the council was the recruitment and retention  
8 of carers. Real improvement does not appear to have  
9 been seen until the 1990s when the views of children  
10 were given much greater prominence.

11 Fourth, my Lady, is that record-keeping has been --  
12 I would add the word there sorely lacking. The council  
13 benefits, as Your Ladyship knows, through both the  
14 council's submission and the Abrams and Fleming report,  
15 from a major archival resource in the Mitchell Library.  
16 However, that resource is only as good as the evidence  
17 within it and the underlying strength of the  
18 record-keeping.

19 The audit undertaken by the council in its addendum  
20 response demonstrates the problems with previous  
21 records. As Ms Millar explained, that's relevant in two  
22 ways. Firstly, records are a core function of social  
23 work, not an adjunct. They are necessary for social  
24 workers at the time when care is happening. And  
25 secondly, it's not now possible to know whether apparent

1 omissions were due to things not having been done or  
2 whether they've simply not been recorded.

3 Fifthly, investigations into complaints of abuse  
4 have been flawed. Again looking at the audit undertaken  
5 by the council, it shows that certain basic steps are at  
6 the very least not recorded. For instance, there were  
7 occasions where the foster carer appears not to have  
8 been addressed following a complaint. It also appears  
9 to be in the majority of cases that a record was made of  
10 a child having been spoken to.

11 With hindsight it's easy to see why not having  
12 a central log of complaints made investigations further  
13 flawed. It did not allow for the spotting of trends or  
14 the earlier identification of care issues that might  
15 have prevented abusive behaviours from developing.

16 Improvement appears to have been seen from around  
17 about 1992 or thereabouts. Following this time,  
18 100 per cent of complaints sampled resulted in the  
19 termination of placement, although I accept, my Lady,  
20 it's a really, really small sample and the reasons for  
21 that are explained in the audit itself.

22 My Lady, at the time of lodging the written  
23 submissions I wasn't able to go on and give concrete  
24 examples beyond those that were given by Ms Millar in  
25 evidence about steps that had been taken, but I do have

1 further information about those steps.

2 The ones that I would draw the Inquiry's attention  
3 to -- and this relates back to the social service  
4 managers that have been listening to the evidence.

5 LADY SMITH: Yes.

6 MR PUGH: On 9 November, the Families for Children team, the  
7 fostering and adoption services, had a specific  
8 development day thinking about some of the reflections  
9 and feedback with specific focus on safeguarding and the  
10 role of the supervising social worker. So that was for  
11 the members of the Children and Families team.

12 That's being carried forward, my Lady, to a full  
13 discussion on 13 December at which there will be  
14 reflection on the testimony and highlighting of the  
15 areas for improvement.

16 LADY SMITH: So when you say the role of the supervising  
17 social worker, does that cover both the foster carer's  
18 social worker and the child's social worker? Or  
19 something else?

20 MR PUGH: My understanding is that it's both, my Lady, and  
21 Your Ladyship will remember in that regard Ms Millar's  
22 evidence of the recent co-ordination of training within  
23 Glasgow to make sure that there's not a loss of  
24 communication as between social workers with  
25 responsibility for children and --

1 LADY SMITH: So the message there is that in fulfilling  
2 a responsibility towards the foster carer and in  
3 fulfilling a responsibility towards the child, you,  
4 a social worker, are carrying out a supervisory role?

5 MR PUGH: Indeed, with a specific emphasis on safeguarding.

6 LADY SMITH: Thank you. That's very helpful.

7 MR PUGH: The areas that have been highlighted for  
8 improvement include practice development around the  
9 importance of relationships, the transitions in  
10 placements for children, both at the point of admission  
11 and between placements, that was something that really  
12 hit home on the service managers watching the evidence.  
13 And around sibling separation.

14 So those matters are being taken forward.

15 There is a report in production, my Lady, and that  
16 was alluded to by Ms Millar at the end of her evidence.  
17 It was at the time she gave evidence still a couple of  
18 informal documents. It's being turned into a report for  
19 the meeting on 13 December and I can give a commitment  
20 to share that report with the Inquiry once it's  
21 available, my Lady.

22 LADY SMITH: I'd really like to see that if I may, Mr Pugh.

23 I was also wondering whether it's anticipated that  
24 there will be any written output or even PowerPoint  
25 slides, whatever, for and from the meeting on

1           13 December that might be helpful.

2   MR PUGH:  Again, I don't know, my Lady, but I can check and

3           I can come back --

4   LADY SMITH:  I'll leave it with you to find that out.  If

5           anything does emerge that would be relevant to our work

6           here, I'd like to see it, please.

7   MR PUGH:  I know, for example, that there's to be

8           a facilitated conversation with those that have watched

9           the evidence so I would hope to be able to provide

10          something, my Lady.

11   LADY SMITH:  Thank you.

12   MR PUGH:  The only other two points that I would like to

13          take up just from the things that have been raised this

14          morning.

15                 The position in relation to the national register.

16   LADY SMITH:  Yes.

17   MR PUGH:  Your Ladyship will recall the evidence of

18          Ms Millar on that.

19   LADY SMITH:  Yes.  She's quite firm she doesn't think it

20          would be a good idea, I think.

21   MR PUGH:  Essentially.  I've heard what my learned friend

22          Ms O'Neill says in relation to the government's ongoing

23          work in that regard, and all I can do, I think, my Lady,

24          is take away that that's ongoing and feed that back to

25          Ms Millar and if she can then input into that

1 conversation on a policy level, then I have no doubt  
2 that can be done.

3 LADY SMITH: Thank you.

4 MR PUGH: The only other question that's arisen, both from  
5 Ms Innes and from Ms McCall, is in relation to the  
6 specific apology.

7 LADY SMITH: Yes.

8 MR PUGH: That's not something that I understand to have  
9 been an issue in relation to any Glasgow applicant and  
10 I don't understand to be an issue, but again if it's  
11 something that the Inquiry's wanting a specific response  
12 on, then I can take that away and provide that, my Lady.

13 LADY SMITH: Thank you. I'll check and we'll get back to  
14 you if we're looking for anything more on that, Mr Pugh.  
15 Thank you very much indeed. And thank you for your  
16 detailed written submissions. They've been very helpful  
17 in advance and will continue to be so.

18 MR PUGH: Thank you, my Lady.

19 LADY SMITH: I think what I'll do now is rise for the lunch  
20 break before going on to the next Local Authority, which  
21 will be North Lanarkshire Council, and I'll hear from  
22 Mr Batchelor on North Lanarkshire Council this  
23 afternoon. Thank you very much.

24 (12.53 pm)

25 (The luncheon adjournment)

1 (2.00 pm)

2 LADY SMITH: Good afternoon. As I said before the lunch  
3 break, I'd like now, please, to move on to North  
4 Lanarkshire Council and, Mr Batchelor, as the first of  
5 your responsibilities could I invite you to address me  
6 on the North Lanarkshire submissions, please.

7 Closing submissions by Mr Batchelor for North Lanarkshire  
8 Council

9 MR BATCHELOR: Thank you, my Lady.

10 To start with, I start by adopting North Lanarkshire  
11 Council's written submission which has been submitted to  
12 the Inquiry.

13 North Lanarkshire Council welcomes the opportunity  
14 to provide closing submissions to the Inquiry. I don't  
15 intend to say anything about the background to the  
16 council or its engagement with the Inquiry. The Inquiry  
17 will be familiar with that already, but suffice to say  
18 that the council's endeavoured to adopt a helpful and  
19 reflective approach in its dealings with the Inquiry in  
20 order to assist the Inquiry to best meet its objectives.

21 At the start of this case study, North Lanarkshire  
22 Council acknowledged that some children in foster and  
23 kinship care placements were abused. The council  
24 accepts and the Inquiry may find as a finding in fact  
25 that children were subjected to sexual abuse, physical

1 abuse, emotional abuse and neglect in such placements  
2 with North Lanarkshire Council and its predecessor  
3 authorities.

4 North Lanarkshire Council apologises to any person  
5 who suffered abuse as a child whilst in the care of the  
6 council or its predecessor authorities.

7 Turning to findings in fact, the Inquiry's obviously  
8 heard a large amount of evidence. Largely, therefore,  
9 the council's approached the evidence on a thematic  
10 basis, albeit with reference to individual cases.

11 I think it's important for the public record,  
12 however, to acknowledge particularly the criminal  
13 convictions which have occurred and the council's aware  
14 of three criminal convictions relating to children in  
15 foster care. One foster carer was convicted of physical  
16 abuse of a child in their care in 2019. Two family  
17 members of foster carers have been convicted of sexual  
18 abuse of children in foster care.

19 At the time of providing the original response to  
20 the Section 21 notice, the council had indicated that  
21 there were only two relevant criminal convictions but  
22 since that time, later in 2020, an individual called  
23 John Deeney was convicted of abusing a child in foster  
24 care and those offences took place between 1981 and  
25 1984.



1           The second conviction relates to a foster carer  
2           named Jean Kirkland who was convicted of physical abuse  
3           of a child in foster care at Hamilton Sheriff Court  
4           in June 2019. She was convicted of assault of a child  
5           and an assault to injury of that child and she was  
6           sentenced to a restriction of liberty order for a period  
7           of 12 months. The council's had sight of the terms of  
8           that conviction during the course of the Inquiry.

9           The third relevant criminal conviction relates to  
10          the adopted son of foster parents. He was convicted of  
11          sexual offences against other children in foster care  
12          between approximately 1992 and 1996 and I'll come on to  
13          address the specifics surrounding that case in a moment.

14          In addition to the criminal convictions referred to  
15          at the time of framing the Section 21 response there  
16          were three further foster carers who from the council's  
17          perspective were considered to have abused children in  
18          their care.

19          In addition to that, a significant number of other  
20          complaints of abuse had been identified. And the  
21          details of those were provided to the Inquiry.

22          The council accepts that it's likely that there are  
23          other examples of abuse within historic records which  
24          have not been located or where there's no record of  
25          a complaint of abuse having been made. One example of

1 the former category, which was highlighted by the  
2 evidence, was the case of 'Christine', who gave evidence  
3 on 8 July. There there's clear reference in  
4 'Christine's' records to her being verbally abused by  
5 foster carers in the presence of a social worker when  
6 she returned to collect her belongings at the end of the  
7 placement.

8 Whilst there have only been a comparatively small  
9 number of cases where abuse has been confirmed through  
10 a formal process, the council acknowledges there have  
11 been a significant number of complaints and the true  
12 number of cases where abuse has occurred will be larger  
13 than those that have resulted in criminal convictions or  
14 findings by the council that abuse occurred.

15 I consider it's appropriate in this closing  
16 submission, my Lady, to make some corrections to some  
17 things which have been said on behalf of the council on  
18 previous occasions and particularly in the initial  
19 Part B response.

20 First of all, in relation to failings or  
21 deficiencies in systems, in the initial Part B response,  
22 North Lanarkshire Council's position was that it did not  
23 consider that its historic systems had failed to protect  
24 children. In part this was based on a misunderstanding  
25 of what was meant by the word systemic failings and

1 I know we've already had some exchanges about what those  
2 words mean today, but I think there was a genuine  
3 misunderstanding on the part of some Local Authorities  
4 about --

5 LADY SMITH: Yes.

6 MR BATCHELOR: -- what was intended by those words.

7 But as Alison Gordon, the Chief Social Work Officer  
8 of North Lanarkshire Council indicated in her evidence,  
9 the council would answer that question differently now  
10 with the benefit of all of the evidence available,  
11 I think, with a proper understanding of the question.

12 LADY SMITH: She did very fairly accept that it had  
13 a broader meaning than she'd first understood it to  
14 have. And is it accepted, Mr Batchelor, that as I've  
15 shorthanded it already, you're talking about a failure  
16 to apply an aspect of existing systems, failure to have  
17 an important aspect of existing systems, and a failure  
18 in child protection somehow being a result?

19 MR BATCHELOR: I think sometimes as lawyers we get too hung  
20 up on words. I think perhaps the simplest way to put it  
21 would be: did things go wrong? Did the systems protect  
22 children in care? If children were abused in care, then  
23 axiomatically there's a system which didn't work,  
24 whether that's a matter of the system being weak or the  
25 system not being applied and it more being a matter of

1 practice, these are all things from which we can learn  
2 lessons and that's ultimately what the Terms of  
3 Reference of the Inquiry are intended to do.

4 LADY SMITH: That's really helpful. I'm grateful to you for  
5 that. Thank you.

6 MR BATCHELOR: Just expanding on that, my Lady, Ms Gordon  
7 acknowledged in her evidence that there'd been failings  
8 in the system as a whole in the past and there were  
9 elements of the council's systems and its predecessor  
10 systems that were not strong enough and which did not  
11 safeguard children and young people as fully as they  
12 might.

13 Part of that was around the systems in place and the  
14 quality assurance of those systems and some of that was  
15 around practice and there were examples in the evidence  
16 where there were opportunities, if not to prevent abuse  
17 occurring in its entirety, then to identify and to  
18 respond more quickly to situations in which abuse was  
19 occurring.

20 There are a number of recurring themes in the  
21 evidence which indicate where historically systems or  
22 practices were deficient and I will come on to address  
23 those in more detail shortly. But in some cases,  
24 particularly some older cases, it's clear that there was  
25 minimal or no meaningful contact maintained with

1 children.

2 When children were seen, there was a tendency to see  
3 them in their foster placements with the foster carer  
4 present and in older cases, and even in some cases in  
5 more recent times, the child's voice was not heard.  
6 Children didn't have the opportunity to make disclosures  
7 and the systems in place didn't provide the greatest  
8 opportunity for them to do so.

9 Systems for selecting, assessing, monitoring and  
10 training foster carers have become significantly more  
11 robust over time and it's the council's position that  
12 all of these areas can be regarded as amounting to  
13 deficiencies in the systems in place to prevent abuse  
14 from happening.

15 A further correction to the initial Part B response  
16 relates to failings in response to abuse or allegations  
17 of abuse. Having considered the totality of the  
18 evidence, the answer to that question would also now be  
19 different for North Lanarkshire Council.

20 One specific example was raised in evidence and that  
21 was the case of 'Carrie' who gave evidence on  
22 21 September 2022 through her statement being read into  
23 the evidence. Her evidence related in part to the  
24 criminal conviction of the adopted son of foster parents  
25 and it's clear from evidence recovered by the Inquiry

1           that 'Carrie's' initial disclosure of abuse, which was  
2           made to a prefect at school and subsequently reported to  
3           that girl's mother, was brought to the attention of the  
4           social work department more or less at the same time by  
5           the foster carers.

6           As far as the council have been able to ascertain,  
7           there's no clear note in the available records of this  
8           occurring being made on the file. However, the police  
9           statements of the social workers involved make it clear  
10          that the disclosure was brought to their attention.  
11          Despite this, child protection procedures do not appear  
12          to have been instigated in relation to this disclosure.  
13          As Ms Gordon quite candidly and in my view correctly  
14          conceded in her evidence, a child protection  
15          investigation should have been instituted at that time.  
16          As she said in her evidence, it's necessary for social  
17          workers to demonstrate an appropriate level of  
18          professional curiosity. A formal process should have  
19          been instigated and followed at that point. It's not  
20          necessarily clear what would have happened thereafter  
21          but it would be safe to assume that a greater level of  
22          scrutiny would have been brought to bear in relation to  
23          the disclosure at an earlier stage than it eventually  
24          was.

25   LADY SMITH: Thank you.

1 MR BATCHELOR: Turning to the council's response to the  
2 evidence and their reflections upon it, the council in  
3 the first instance wishes to acknowledge the bravery of  
4 the applicants who gave statements and oral evidence to  
5 the Inquiry. The council understands that will not have  
6 been an easy process.

7 The council's listened to that evidence very  
8 carefully and taken it into account in reflecting on the  
9 lessons to be learned in the Inquiry.

10 In her evidence, Alison Gordon also spoke to a key  
11 piece of work which had been carried out at the council  
12 by way of a presentation which had been delivered to  
13 North Lanarkshire Council employees in relation to  
14 lessons to be learned from the Inquiry. Pulling all of  
15 that together, the written submission contains a number  
16 of discrete areas where it's considered that lessons can  
17 be learned, albeit that some of them have quite  
18 a significant degree of overlap.

19 The first of those, which is a theme which has  
20 already been highlighted by Ms Innes and by others in  
21 submission, is the relationship with children and the  
22 visits that social workers have with children.  
23 A recurring theme in the evidence was that applicants  
24 didn't feel that they had somebody they could trust to  
25 speak to. There were clear examples in the evidence of

1 applicants who didn't consider they could speak freely  
2 to their social worker, for instance the evidence of  
3 'Christine', 'Rose' and 'Jane'.

4 There was clear evidence that historically at least  
5 children were not frequently seen on their own,  
6 independent of their foster carer or outside the foster  
7 home and the council found when it was reviewing records  
8 that there was some evidence that children were not  
9 being seen as frequently as they should have been.

10 Another aspect of this which has already been  
11 commented upon is that some children had multiple social  
12 workers involved in their care and some children thought  
13 that the social worker was there for adults and not for  
14 them, so there was at least a lack of clarity about the  
15 role of the particular social worker.

16 North Lanarkshire Council considers that it's a key  
17 facet of child protection that children should be seen  
18 on their own and seen in a variety of different  
19 environments, including away from the foster placement.  
20 It's necessary that the child and their worker can build  
21 a trusting relationship so that the child will feel  
22 comfortable discussing their worries or concerns with  
23 their worker thereby maximising the possibility of  
24 a disclosure which would not otherwise have been being  
25 made.



1           There may of course, as we've already discussed,  
2           inevitably be transitions of workers at times and that's  
3           unavoidable. However, if that is the case and the  
4           social worker does not yet have that rapport and  
5           trusting relationship with the child, they should know  
6           who the most important person is in that child's life  
7           and maximise opportunities for the child to speak with  
8           them.

9           The second broad theme relates to the assessment and  
10          monitoring of foster care placements.

11          One of the lessons which was highlighted by some of  
12          the applicants themselves was the need for robust  
13          assessment and monitoring of foster care placements.  
14          Historically there were not the same vetting and  
15          assessment processes in place for the selection and  
16          approval of foster carers as there are in the modern  
17          day.

18          Importantly, however, and this is something  
19          particularly relevant to the cases involving North  
20          Lanarkshire Council, there needs to be a robust  
21          assessment of the risk posed to children from other  
22          members of the household, not just from foster carers.  
23          In two of the cases involving criminal convictions and  
24          the two cases involving sexual abuse, that abuse was  
25          perpetrated by another member of the household who was

1 under the age of 18 at the time. One was the natural  
2 son of the foster carers, the other was an adopted son  
3 of the foster carers.

4 It's not entirely clear, due to the lack of  
5 documentary evidence, what, if any, consideration was  
6 given to the risk posed by other children in the  
7 household by those individuals at the time but the  
8 council's current practice is that disclosure and PVG  
9 checks are carried out for household members over 16  
10 years of age. Local Authority checks are also carried  
11 out on all household members and all household members,  
12 including children, are spoken to by the responsible  
13 social worker carrying out the assessment and it is of  
14 course an important part of that assessment to assess  
15 any risks that might be posed by other children in the  
16 placement to those.

17 LADY SMITH: I don't know whether your council have turned  
18 their mind to this and you'll have heard me discussing  
19 with Ms O'Neill this morning the current situation of  
20 PVG checks and the difference between level 2 and  
21 enhanced disclosure and the current thinking in  
22 government is not to extend the enhanced disclosure  
23 system to others in the household. Do you know if your  
24 council has any position on that?

25 MR BATCHELOR: It's not something that I've discussed with

1           them but it's certainly something I can endeavour to  
2           find out.

3   LADY SMITH:  It would be interesting to know.  Even if it's  
4           only they wouldn't have any objection to it, they can't  
5           see any harm in doing it, if the system could be  
6           redesigned so as to allow for that.

7   MR BATCHELOR:  (Nods).

8   LADY SMITH:  Thank you.

9   MR BATCHELOR:  One other specific issue was raised in  
10          'Carrie's' case about the criminal convictions of the  
11          adopted son for offences of dishonestly and Ms Gordon in  
12          her evidence indicated that that was the sort of  
13          information that she would consider relevant to the  
14          ongoing monitoring of a placement and the relevant  
15          assessment of risk around a placement.  It's not clear  
16          whether those convictions were brought to the attention  
17          of the social work department but there's certainly  
18          nothing that we've been able to see in 'Carrie's'  
19          records which would suggest that they were.

20                I think this example just reinforces the fact that  
21          there has to be ongoing monitoring of placements and  
22          good communications between different parts of the  
23          social work department and even perhaps between  
24          different social work departments in different Local  
25          Authority areas.

1           Training and education of foster carers is another  
2           theme which has already been mentioned. Foster carers  
3           themselves need to have the requisite skills and  
4           attributes to allow them to care for the child in  
5           an appropriate way and, as Ms Gordon put it in her  
6           evidence, to be invested in them. Foster carers need to  
7           be appropriately trained and educated to allow them to  
8           understand children's behaviour and the impact that  
9           early life trauma can have upon a child. Again this is  
10          another point which has already been made.

11          Historically there appears to have been  
12          a fundamental lack of understanding about how to deal  
13          with children who had suffered trauma.

14          Support for carers is another theme which arose from  
15          the evidence in relation to North Lanarkshire out of the  
16          case of 'George. 'George' was put in a supported carer  
17          placement and at the disruption meeting following the  
18          breakdown of that placement it was noted that for future  
19          supported care placements contracts should be drawn up.  
20          There appeared to have been a lack of clarity of roles  
21          and responsibilities and expectations when the placement  
22          was initially set up.

23          The supported carers themselves indicated that they  
24          didn't feel adequately supported by the social work  
25          department, they didn't consider that the visits they

1 received and the support they received was frequent  
2 enough, sometimes they called the social work department  
3 and their calls had gone unreturned.

4 'Jane' also gave insightful evidence about the need  
5 for carers to be able to seek support if they feel like  
6 they're not coping and the council agrees with that  
7 evidence and that's again another matter which was  
8 touched upon by my Lady this morning.

9 It's important that carers have access to advice and  
10 support which will allow them to deal appropriately with  
11 problems which may arise during a placement. Again, as  
12 was touched upon this morning, if tensions arise in  
13 a placement then that increases the level of risk.

14 Another recurring theme from the evidence and  
15 something which the council noted from its review of the  
16 records was there was a lack of preparation for those in  
17 foster care for leaving care. Children were leaving  
18 care at an early age with few life skills and there was  
19 a lack of structured support after leaving care and  
20 a lack of contact with the social work department.

21 The council's review of records indicated that there  
22 was some positive aftercare support but it was  
23 inconsistent and one specific example in relation to  
24 that was 'Christine's' evidence. She left her foster  
25 placement on her 16th birthday and felt entirely

1           unprepared for leaving foster care.

2           The issue of records is another recurring theme  
3           which has come up on a number of occasions and there are  
4           several facets to that. The first is access to records,  
5           which can be an extremely important part of  
6           a care-experienced person coming to terms with their  
7           past.

8           On reviewing current practice, as Ms Gordon spoke to  
9           in evidence, the council realised that the way they were  
10          facilitating access to records was not reflecting best  
11          practice and specifically subject access requests were  
12          being handled primarily as a processing exercise and  
13          a legal obligation and not necessarily as an opportunity  
14          for engaging with the individual who was seeking the  
15          records.

16          And the council identified that there needed to be  
17          a change in culture and practice to help support that  
18          individual in accessing their records. There needed to  
19          be increased staff training across the workforce so that  
20          staff were confident and competent to undertake subject  
21          access requests properly and to engage with people  
22          directly about their records in order to provide the  
23          best support and to explain to them why their records  
24          had been written in a particular manner.

25          Which leads me on to the question of language of

1 records, again another theme which has already been  
2 touched upon. It's necessary that the language in  
3 records is child-centred, non-judgemental and  
4 appropriate, and particularly in historic records  
5 language was prevalent which spoke of children in  
6 stigmatising, pejorative and judgemental language.

7 Even in more recent times, as Ms Gordon highlighted  
8 in her evidence, some workers may use shorthand  
9 descriptors, which may not necessarily be appropriate.

10 LADY SMITH: And of course if, as an adult, somebody sees  
11 inappropriate language, judgemental, pejorative,  
12 whatever, it may well feel to them like they're being  
13 abused the way they were as a child all over again, even  
14 though it's a historical record because it's new to  
15 them.

16 MR BATCHELOR: Indeed, my Lady.

17 LADY SMITH: Just as -- you may not agree with this, but  
18 just as you might say, putting hurdles in the way of  
19 people who want to access their records is going to  
20 raise the risk of them feeling: this is the same  
21 authority that enabled me to be abused as a child and  
22 here we go again, I feel exactly the same way.

23 MR BATCHELOR: And it plays into the lack of trust which is  
24 already there.

25 LADY SMITH: Indeed. Thank you.

1 MR BATCHELOR: The next theme which the council identified  
2 related to the child's life story, that the records  
3 which were reviewed as part of the case study disclosed  
4 it was apparent that some adults who had experience of  
5 care had significant gaps in their understanding of  
6 their life. They had limited details about their birth  
7 families as well as limited understanding of why the  
8 social work department were involved in their lives, why  
9 they were moved between placements, et cetera.

10 Another point which has been touched upon, which is  
11 highlighted by this, is a real need for comprehensive  
12 documentation articulating the justification for these  
13 decisions.

14 But fundamentally it also highlights the need to  
15 engage with children about their life story and their  
16 understanding of that and to make sure that children are  
17 involved in decision making when the decisions are made  
18 and not just on a one-off occasion but on repeated  
19 occasions.

20 The child's voice again is something which -- and  
21 we've seen this in other case studies also -- records  
22 demonstrated very few explicit details of the child's  
23 views, thoughts and feelings gathered directly from them  
24 in historic cases.

25 So far as the child's view and voice were reflected



1 in the record, it was often through the lens of adults  
2 or through the lens of the foster carers.

3 LADY SMITH: If I may say, it's a really important point  
4 that's made there, if 20, 30 years on, or maybe more,  
5 a person is looking back at the records of their life as  
6 a child, it may be extraordinarily precious for them to  
7 be able to see reliably what they were saying and  
8 thinking at the time.

9 MR BATCHELOR: Indeed, my Lady, and again it comes back to  
10 that first point which I started with, the themes of the  
11 importance of a trusting relationship and a safe space  
12 for children to say how they really feel. And the  
13 question of language obviously being used in the records  
14 also.

15 LADY SMITH: Mm-hmm.

16 MR BATCHELOR: Chronologies is something which has already  
17 been spoken about and again the council identified the  
18 importance of a detailed chronology, not just for  
19 children but in relation to foster carers also. In  
20 relation to foster carers again it's that accumulation  
21 of minor incidents which over time might be seen to  
22 actually represent a pattern.

23 LADY SMITH: Yes.

24 MR BATCHELOR: And therefore a level of risk that needs to  
25 be investigated further.

1 Another central part of this case study has been  
2 bodies or organisations responding to complaints or  
3 allegations of abuse, and again the council identified  
4 the importance of having a centralised record of that  
5 and a clear system for making sure that these things  
6 were logged and documented.

7 Since 2006 the council have had a log of complaints,  
8 concerns and allegations. The council identified that  
9 there could be improvements in recording and use of that  
10 log to track progress and outcomes and new guidance was  
11 issued in that regard and that was discussed during  
12 Ms Gordon's evidence.

13 It would be fair to say that sometimes when you're  
14 in the witness box and looking at your guidance on the  
15 screen, it maybe leads you to think: well, actually,  
16 maybe we should just look at that again, and that's what  
17 Ms Gordon's reaction was, that there was some of the  
18 language in it which she thought could be clearer and  
19 she wanted to go back and ensure that the language being  
20 used was consistent with national guidance and also  
21 I think as a result of an exchange with Your Ladyship,  
22 to make sure that the guidance made clear that there was  
23 an option that whilst an allegation may be  
24 unsubstantiated, that didn't necessarily mean there was  
25 a finding that it wasn't correct.

1 LADY SMITH: Yes. I was very struck about how frank she was  
2 and open to review of the way the forms are drafted at  
3 the moment. That was a flag, I think, of an authority  
4 that is now thinking the right way.

5 MR BATCHELOR: Finally, my Lady, in relation to changes and  
6 improvements, the council has already made a number of  
7 service improvements as a result of learning from the  
8 Inquiry and as part of its work in implementing the  
9 Promise; the initial work, anyway.

10 Non-exhaustively I've listed four areas in the  
11 written submission in relation to that: subject access  
12 requests, training for staff, as previously discussed,  
13 and that change in culture from it being  
14 an information-processing exercise to being  
15 an interaction with an individual; training in the use  
16 of child-centred language in records, whilst that's  
17 largely been -- the worst language certainly -- in more  
18 historic records, it's always important to keep the  
19 child-centred language in mind and not to be cutting and  
20 pasting things or using just stock terms when more  
21 appropriate language would do.

22 As parts of the reflections on children leaving  
23 care, the council have enhanced their aftercare support  
24 for those in that situation and have established  
25 an aftercare hub to which care-experienced people can

1 pop in without an appointment for support or just  
2 a chat.

3 And a general increase focused on family time and  
4 maintaining family relationships as well as work through  
5 the adult part of the social work department on lifelong  
6 links to support reconnections where relationships have  
7 been lost or alternatively broken down.

8 The work in relation to implementing the Promise  
9 goes on at North Lanarkshire and the council wishes to  
10 extend its thanks to the Inquiry for the opportunity to  
11 take an active role in the case study and it looks  
12 forward to the publication of the Inquiry's findings in  
13 due course.

14 LADY SMITH: Thank you very much.

15 Staying with the norths, I'd like to turn to North  
16 Ayrshire Council, Mr Blair, when you're ready.

17 Closing submissions by Mr Blair for North Ayrshire Council

18 MR BLAIR: Very much obliged for allowing me to present this  
19 closing submission on behalf of North Ayrshire Council.

20 My Lady, I've forwarded the Inquiry a relatively  
21 detailed, I hope, submission in written form and it's  
22 certainly not my intention to take my Lady or the  
23 Inquiry through this verbatim.

24 I do, though, adopt the entirety of this submission  
25 and stand by the terms of it.

1           What I would like to do in the time available is to  
2           perhaps highlight certain key themes and passages within  
3           this submission and to seek to address any matters that  
4           my Lady has arising from that.

5   LADY SMITH: Thank you.

6   MR BLAIR: I should say at the outset the key objective for  
7           the council has always been to assist the Inquiry in  
8           discharging its functions. By participation and conduct  
9           throughout the Inquiry, it would be my hope on behalf of  
10          this authority that the council has demonstrated the  
11          seriousness with which the council has regarded these  
12          proceedings and that it has shown it has taken steps to  
13          meaningfully participate in the Inquiry, to engage with  
14          the ultimate goal of reflecting and learning for the  
15          benefit of children in or who may be placed in foster  
16          care.

17          In that regard the council again stresses the need  
18          for it as an organisation with responsibility for foster  
19          care in acknowledging the errors of the past,  
20          apologising for those and recognising the impact on  
21          those who were in foster care and who experienced poor  
22          treatment, including abuse.

23          I should say at the outset as I'm going to invite  
24          the Inquiry that this authority considers that foster  
25          care is still a key element in the spectrum of the

1 measures available to it to protect and to nurture  
2 children in a family-based setting where they require  
3 care away from their natural family.

4 It would invite the Inquiry to make a general  
5 finding that fostering remains important and performs  
6 an important societal function and provides most but  
7 sadly not all children with an opportunity to experience  
8 a positive, nurturing childhood.

9 In using that word nurturing, my Lady, one  
10 reflection that arises generally from the evidence that  
11 this Inquiry has heard is that it's not enough to  
12 provide baseline care for children. One is often  
13 dealing with children who already come from difficult  
14 traumatised backgrounds and that the authorities who  
15 provide foster care and the foster parents involved  
16 themselves should have in view those particular  
17 difficulties that those children may have and that what  
18 one is providing by foster care is the nurturing of  
19 a child not simply care in a very limited form.

20 LADY SMITH: I think on the same themes we have to note that  
21 foster care and kinship care are across Scotland -- we  
22 haven't heard from every single authority, but across  
23 Scotland it seemed by far the commonest means of  
24 discharging the responsibility to take children into  
25 residential care as opposed to other forms of

1 residential care. There has been an enormous shift over  
2 the last 10, 20 years in particular.

3 MR BLAIR: Entirely, my Lady. Insofar as I represent  
4 another three other authorities, in those submissions  
5 a similar point is made: it would appear that this is --  
6 I hesitate to say a default tool but a preferred tool in  
7 the armoury available to Local Authorities.

8 LADY SMITH: It is and there are dangers in defaults.

9 MR BLAIR: Entirely, as my Lady said in her remarks to  
10 Ms Innes this morning about assumptions being made about  
11 particular systems.

12 LADY SMITH: Uh-huh.

13 MR BLAIR: In developing that just a little further, the  
14 council would also welcome an acknowledgement of the  
15 importance of national support to ensure that foster  
16 carers are sufficiently resourced, funded and supported  
17 to continue to do the important work they do.

18 My Lady, the council has of course provided  
19 a Section 21 response in some detail --

20 LADY SMITH: Just before you leave that, I can't remember if  
21 you're coming back to it on your written submission. On  
22 funding, does your Local Authority have a position on  
23 the publication of a national fostering allowance  
24 minimum? Or not?

25 MR BLAIR: Not as far as I'm aware.

1 LADY SMITH: You remember the Scottish Government touched on  
2 it this morning and Ms Innes mentioned it as well.

3 MR BLAIR: Yes. I can quickly check -- no, I'm told they  
4 have no position on that. I should say as a general  
5 comment that any matter arising this morning where  
6 my Lady has expressed a view, I'm conscious, for  
7 example, of the question of making specific apologies,  
8 that has very much been listened to by those instructing  
9 me today.

10 LADY SMITH: Good.

11 MR BLAIR: And anything that arises in terms of comments  
12 from today will be fed back to a session which is about  
13 to take place within North Ayrshire Council in about two  
14 weeks' time.

15 LADY SMITH: That's very helpful. Thank you.

16 MR BLAIR: Thank you, my Lady.

17 I don't intend of course to take my Lady to the  
18 Section 21 response in any sense. I would simply say  
19 that a great part of the council's position in terms of  
20 its position at closing, as it was at opening, rests on  
21 that response.

22 I'm conscious also, my Lady, that quite properly  
23 a particular case arose during the examination of the  
24 work of North Ayrshire Council, a case of William Rae,  
25 otherwise known as Billy Rae, short-circuited to BR for



1 the purposes of this submission. The council has  
2 provided the Inquiry with a series of addenda in  
3 relation to that particular matter and of course  
4 Mr Scott Hunter, the Chief Social Work Officer of the  
5 authority, gave evidence in relation to that matter.

6 I will speak just a little more about that matter  
7 later on as I'm conscious that it touches on the kinship  
8 care issue that my Lady alluded to a few moments ago.

9 LADY SMITH: Thank you.

10 MR BLAIR: In terms of a general reflection on the Inquiry,  
11 I'd like to make a number of observations.

12 This is a council which wishes to acknowledge the  
13 remarkable courage of all survivors who provided their  
14 experience of testimony. The council notes innumerable  
15 witnesses who have given evidence to the Inquiry, either  
16 directly or through the reading-in process, reliving  
17 their own trauma, whether the person is here giving  
18 evidence or writing it down perhaps for the first time,  
19 in order to ensure that future generations do not suffer  
20 as they have done.

21 Of course, saying this and being truly aware of it  
22 are two different things and that's why this council  
23 made arrangements for authorised senior officers to  
24 listen either in person or remotely to the direct oral  
25 witness evidence relating to the council throughout

1 these proceedings. And the power of that testimony has  
2 only served to make the council to seek to improve the  
3 fostering experience for all.

4 As witness EIC said:

5 "For me, this is about the truth coming out and the  
6 hope that children in care in the future will be better  
7 cared for."

8 Thousands of words have been heard in this Inquiry,  
9 tens of thousands of words have been put into written  
10 form. My Lady, in my respectful submission that simple  
11 sentence encapsulates the purpose of this Inquiry, of  
12 what this authority, and I imagine all of those involved  
13 in this process, seek to achieve.

14 And it serves as a salutary reminder again of the  
15 appalling consequences for those who have suffered  
16 abuse.

17 Again the council restates the sincere apology made  
18 in its opening submission. It does that sincerely. As  
19 my learned friend said earlier today, one of the other  
20 opening submissions, it's very easy to come over as  
21 saying something as rote or pro forma. That is not the  
22 case for this authority. This council does take  
23 seriously the reality that children within its care have  
24 been abused.

25 In terms of specific reflections and evidence led in

1 relation to the council, I should say a number of  
2 things.

3 The council hopes that it has provided, in terms of  
4 reflections on its role in this Inquiry, an evidence  
5 base for the Inquiry in terms of fostering care to  
6 assist the Inquiry in relation to North Ayrshire. It  
7 has sought to highlight the important role of effective  
8 fostering and nurturing and protecting some of our most  
9 vulnerable children. It hopes it has demonstrated that  
10 in terms of an understanding of legislation, guidance  
11 and good practice the council has demonstrated that it  
12 meets high standards.

13 In relation to the evidence led in relation to the  
14 Inquiry, the council would offer up some observations on  
15 some of the wider themes arising from its own evidence  
16 and to some extent the evidence led by other  
17 authorities.

18 The council continues to learn through the bravery  
19 of witnesses in terms of the impact of abuse, the  
20 lifelong impact it has on their lives. The voice of  
21 those who have been abused is crucial in learning from  
22 the failures made and to inform practitioners in terms  
23 of practice and policy.

24 The evolution of legislation has of course  
25 identified the centre of the voice of the child being

1 paramount in informing better ways of working.

2 My Lady, I was present when Mr Hunter gave his  
3 evidence. I'm mindful of the comments made by my Lady  
4 during the case study for this authority that it can be  
5 the -- the voice of the child can be given too much  
6 weight in the sense that that voice might not be  
7 conveying the real message, the real problems that that  
8 child is experiencing. The child who says, "Everything  
9 is fine, I'm okay", it's very easy to hear that but not  
10 look beyond it.

11 What I would say, and I'll develop this just  
12 a little further later when I do focus on the voice of  
13 the child, it's very important that practitioners  
14 continue to focus on what the child is expressing  
15 verbally and non-verbally, through their behaviours and  
16 actions, how they feel about the situation they find  
17 themselves in, and feelings are of course something that  
18 one might intuit rather than hear in terms through the  
19 use of language.

20 The council accepts and recognises that interactions  
21 with carers and the extent to which children thrive  
22 physically, mentally, educationally in terms of  
23 friendships, learning and taking part in social and  
24 sporting experiences are equally important indicators of  
25 the true voice of that child in the widest sense. The

1 child struggling at school, the child who has health  
2 issues, the child who seems to be solitary with few  
3 friends or few interests, that may tell the social  
4 worker dealing with that child rather more than what the  
5 child is simply saying in the language of the child.

6 What I would go on to say in relation to that is  
7 that another important consideration is the need for the  
8 council in upholding the rights of children is to act to  
9 promote the welfare of those children, certainly based  
10 upon the professional judgement based on the information  
11 available, but also importantly the triangulation of  
12 information from key sources. In other words, the  
13 importance of teamwork and inter-agency working is key  
14 to that process.

15 Children may say different things to different  
16 people at different times and in different ways. That's  
17 experience of life. Anyone who's had any interaction  
18 with a child will know that. How much more so when one  
19 is dealing with children who are traumatised and may  
20 have difficulties in expressing how they're truly  
21 feeling. They may have more confidence in speaking to  
22 one person but not the other.

23 Those are some general reflections, my Lady.

24 I'd like to just make some further comments arising  
25 from the evidence of Mr Hunter in that regard. I would

1 overall commend Mr Hunter to the Inquiry as a witness.  
2 He has of course only been Chief Social Work Officer in  
3 this authority since I think January of this year, so he  
4 had a particular difficulty in that regard, but I would  
5 hope he rose to the occasion.

6 My Lady may remember that he provided further  
7 evidence on the methodology used in conducting the file  
8 review, the demographic of North Ayrshire, the  
9 person-at-risk factors and of course practice within the  
10 council, including the review between 2006 and 2010  
11 carried out by KPMG.

12 Touching on a matter which has been discussed this  
13 morning, my Lady, the council's general position is that  
14 the vast majority of children placed in care are  
15 children where abuse did not occur. However, the  
16 council accepts that abuse did occur.

17 The issue of what is systemic failure, if I can put  
18 forward the council's position in this sense. It is the  
19 position of North Ayrshire Council that, having carried  
20 out what is, in my submission, a robust review of the  
21 evidence, cannot say to this Inquiry that abuse within  
22 North Ayrshire in terms of numbers has been widespread,  
23 but equally, if there has been a failure in a system in  
24 the sense described by my Lady, then the council would  
25 accept that in that sense one might make a finding of

1 systemic failure.

2 The concern the council had at the outset, which  
3 I believe was shared by other authorities, is a view  
4 that the use of the word systemic or systematic suggests  
5 something in terms of volume of abuse as opposed to  
6 an approach to assessing whether systems have failed,  
7 and this council would accept that general position  
8 against the background that on the review carried out of  
9 the evidence in North Ayrshire, there's insufficient  
10 evidence to support the view that abuse was widespread  
11 within North Ayrshire, but equally the council accepts  
12 that where failures could be found, they may, subject to  
13 my Lady's view, be capable of being characterised as  
14 systemic in that sense.

15 My Lady, in that regard, I would invite my Lady to  
16 recall that within the Section 21 response this  
17 authority did provide evidence that where allegations of  
18 abuse were made, the council took steps to safeguard  
19 children with immediate effect, removing from the foster  
20 placement, review of registration was commenced and  
21 processed where appropriate. The fostering panel has  
22 played and continued to play a key role in reviewing  
23 registrations. And 18 carers against whom complaints of  
24 abuse were made were ultimately de-registered by the  
25 council.

1           Of course, my Lady, I readily accept, as does the  
2 authority, that not all records are complete, not  
3 everything is recorded. But with those caveats in mind,  
4 I would offer up to the Inquiry the view that this is  
5 an authority which can demonstrate from its Section 21  
6 response a robust approach in relation to allegations of  
7 abuse which have been made, subject to, of course, the  
8 fact that unfortunately abuse has taken place from time  
9 to time.

10           In relation to the witness evidence led in this  
11 Inquiry, my Lady has, in my submission, the observations  
12 in relation to the BR case. No doubt my Lady will form  
13 her own views, having had the benefit of hearing  
14 evidence in the BR case.

15           The main message, in my respectful submission, which  
16 emerges from the BR case can really be encapsulated at  
17 paragraphs 6.7 and 6.8 of the written submission.

18           The BR case, in my respectful submission, highlights  
19 the tension between listening to and furthering the  
20 child's views, particularly where, as in that case, the  
21 child in care was of an age to express relevant views.  
22 The council of course readily acknowledges the crucial  
23 importance of obtaining and taking account of such  
24 views.

25           This case does, though, highlight that in so doing,



1 professionals often require to look behind what is said  
2 to them and to appropriately interrogate those views.

3 While it remains the position of the council that  
4 relevant professionals are trained and reminded to be  
5 alive to a child reporting a positive experience which  
6 is not in fact the case, all such judgements are  
7 of course subject to professional autonomy.

8 In that regard, it's therefore instructive to remind  
9 ourselves of part of the speech of Baroness Hale of  
10 Richmond in the ZH Tanzania case where she considered  
11 Article 12 of the UN Convention, which relates to  
12 seeking the views and listening to children.

13 This is an immigration case. It's about splitting  
14 up a family. But, in my respectful submission, the  
15 judgement of Lady Hale contains inevitably many nuggets  
16 of great insight in terms of how the UN Convention is to  
17 be approached and how the Articles of the Convention  
18 might be applied domestically.

19 In my respectful submission, I would offer up the  
20 following as a way of encapsulating this idea of  
21 listening to the voice of the child:

22 Acknowledging that the best interests of the child  
23 are a primary consideration in these cases immediately  
24 raises the question of how these are to be discovered.  
25 The important thing is that those conducting and

1 deciding these cases should be alive to the point and  
2 prepare to ask the right questions.

3 The point, however, is that it's one way of enabling  
4 the right questions to be asked and answered at the  
5 right time. A coherence of approach.

6 My Lady, I would like to move on in drawing this to  
7 a conclusion to perhaps look at some proposed findings  
8 in fact, recommendations that this council would invite  
9 the Inquiry to consider, overall learning and examples  
10 of planned work within the authority to respond to this  
11 Inquiry.

12 I'm conscious, my Lady, that this is somewhat  
13 different from a proof and it's relatively difficult to  
14 make invitations as to findings of fact on specific  
15 cases.

16 So the findings of fact that are invited are as set  
17 out, my Lady, at paragraph 7.1 onwards. Again, I will  
18 not read these out line by line but I would simply  
19 invite my Lady to accept these proposed findings of  
20 fact, which in the main are findings to the effect that  
21 foster care can be valuable and effective, that this  
22 particular council has demonstrated an awareness of  
23 national policy and guidance, that in general it's acted  
24 appropriately in responding to complaints, that it has  
25 provided to the Inquiry evidence which supports the view

1           that abuse is not systemic in the sense I've sought to  
2           describe in North Ayrshire, but equally of course  
3           accepting that individual failures are different from  
4           that wider picture.

5   LADY SMITH: Just let me follow up on what you're saying in  
6           that bullet point. Let me just unpack it.

7   MR BLAIR: I think it's bullet point ...

8   LADY SMITH: The one you were just referring to:

9           "The council's carried out detailed analysis of its  
10          information and it has provided evidence supporting  
11          their view that there is no evidence of widespread or  
12          systemic abuse or systemic failure on the part of the  
13          council in preventing or detecting abuse."

14          Do you actually go that far when it comes to  
15          a suggestion that there's no evidence of systemic abuse  
16          or systemic failure?

17   MR BLAIR: I would qualify it in the sense of my original  
18          interaction with my Lady and the emerging discussion  
19          today. Not systemic in the sense of there's evidence of  
20          abuse being widespread in that sense.

21   LADY SMITH: I've got that, yes.

22   MR BLAIR: I would entirely accept that in a narrower sense  
23          if there was a system failure then it goes too far to  
24          say there is no evidence. The question is whether the  
25          failure that arose is a failure of a system in the sense

1           that my Lady's described.

2   LADY SMITH:   So a failure in a system or an absence of  
3           a part of the system that's required for child  
4           protection.

5   MR BLAIR:   Absolutely.  An absence of applying a system or  
6           an absence of a system to begin with.

7           Perhaps again in relation to that point if I could  
8           offer up this observation.  One of the themes that has  
9           struck me in working in these cases is that even though  
10          one might be acting for an authority in one part of the  
11          country and an authority in another part of the country,  
12          it's striking how similar issues arise that can't simply  
13          be explained in terms of local culture, and it may be  
14          that an approach to the question of systemic abuse has  
15          to be looked at nationally in the sense that individual  
16          instances may not indicate a pattern but they may inform  
17          whether at a national level that points to a lack of  
18          a system.  If these things keep happening, then  
19          nationally that perhaps suggests there may be gaps that  
20          could properly be described as systemic in that sense.

21          When I come on to, as I'm about to, recommendations  
22          that might be accepted by this Inquiry, in my respectful  
23          submission those local instances of failure which might  
24          not be characterised as systemic may nevertheless inform  
25          the view whether there are systemic failures nationally.

1 LADY SMITH: Thank you.

2 MR BLAIR: Indeed, I'm now moving on to those  
3 recommendations, my Lady.

4 LADY SMITH: Thank you.

5 MR BLAIR: Part 8 of the submission.

6 The council would invite this Inquiry to consider  
7 whether recommendations might be made on these lines,  
8 whether enhanced or additional funding of Local  
9 Authority foster care would help prevent and detect  
10 abuse. Whether the current level of support and  
11 training for foster carers is appropriate. Whether  
12 enhanced funding is needed to support birth families to  
13 keep children within that family or the wider familial  
14 network or other initiatives as part of an early  
15 intervention strategy.

16 I suppose reflective almost of the view in the late  
17 1940s which led to the development of the foster care  
18 system, the idea that children should be cared for in  
19 something approaching a family setting, perhaps there's  
20 need to reflect further on whether or not in fact that  
21 needs to be wound back just a little more and look at  
22 supporting children in their original birth family.

23 The production of national guidance on recording and  
24 record-keeping to support best practice.

25 The Inquiry has plainly heard evidence of different

1 approaches to record-keeping throughout the country and  
2 problems which are common to authorities throughout the  
3 country, gaps in record-keeping, inappropriate language,  
4 absence of records, inappropriate redactions and so on  
5 and so forth. National guidance may be of assistance.

6 To continue to improve the voice of the child  
7 through routine and systematic access to specialist  
8 independent advocacy services.

9 To address the national challenge of recruitment and  
10 resources which arise from seeking to place children in  
11 their home area.

12 In addition, the council would suggest that there  
13 should be a learning review on conviction of a foster  
14 carer for abuse as an automatic requirement.

15 My Lady, moving towards overall learning and where  
16 this council now is, part 9 of the submission deals with  
17 that. In specific terms at part 9, point 3, this  
18 council has done and will do the following. There is to  
19 be a debrief of officers, senior officers of the  
20 authority, on 12 December to feed back on the key  
21 aspects of this case study and to agree the next steps  
22 for this council in learning from these proceedings.

23 In the last year its fostering handbook has been  
24 worked upon to redraft it. Its fostering procedures,  
25 including its policy procedure around carer allegations,

1 has also been reviewed and that work is now largely  
2 complete. Documents are about to be presented to the  
3 governance board of the council.

4 There is a significant work in place led by  
5 a dedicated post-holder over the last year to update  
6 practice guidance.

7 In terms of training and mandatory training for  
8 staff, that has been rolled out to foster carers as well  
9 in the last year, facilitated by team managers.

10 There is ongoing work within the Children and  
11 Families Service to reinforce the crucial role of  
12 chronologies, a theme following the completion of the  
13 council's Section 21 response.

14 There has been refresher training on the importance  
15 of chronologies and specifically on the recording of  
16 significant events.

17 LADY SMITH: Can you tell me whether -- sorry, just let me  
18 find it. Yes -- the redraft of the fostering handbook  
19 will in effect be the same exercise as updating  
20 fostering practice guidance or are these two different  
21 things?

22 MR BLAIR: I think they're two different things. I'm just  
23 trying to interpret the nod from the back of the room  
24 but that was my understanding.

25 LADY SMITH: Two different exercises?

1 MR BLAIR: They inform each other, of course.

2 LADY SMITH: I think you're getting an answer.

3 MR BLAIR: Yes, that's correct.

4 LADY SMITH: Thank you.

5 MR BLAIR: Lastly, and moving to conclusion, on file audits  
6 the team manager of the fostering team carries out  
7 a three-monthly file audit to ensure that amongst other  
8 matters unannounced visits to children in foster care  
9 are carried out as required, foster carer compliance  
10 with mandatory training requirements is followed  
11 through.

12 That really picks up on some of the points earlier  
13 today about foster carers not turning up for training  
14 and how is that addressed. This authority seeks very  
15 much to engage with that to make sure that that's picked  
16 up before it becomes a running sore.

17 Lastly in relation to the Promise, there is ongoing  
18 work within North Ayrshire to ensure foster carers are  
19 aware of and involved in implementation of the Promise  
20 locally and as recently as 4 November, foster carers  
21 were invited to attend the authority-wide conference on  
22 the Promise.

23 LADY SMITH: Thank you.

24 MR BLAIR: My Lady, as of 17 November 2022, this council has  
25 142 looked-after children in foster care. Its priority



1 remains to safeguard and promote their welfare and that  
2 the welfare of those children will in the future be  
3 placed in foster care will be their priority throughout  
4 not just when they're in foster care but also on leaving  
5 care and beyond.

6 LADY SMITH: Does your 142 include kinship care or are your  
7 kinship figures in addition to that?

8 MR BLAIR: Kinship, my Lady, that seems to be -- I'll come  
9 back to my Lady rather than approach that on an ad hoc  
10 basis.

11 LADY SMITH: Thank you.

12 MR BLAIR: My Lady, those are the closing submissions for  
13 this authority. I would invite my Lady to accept the  
14 general tenor of those submissions and I'm grateful  
15 again on behalf of this authority to appear and make  
16 these closing submissions.

17 LADY SMITH: Thank you very much.

18 I'll take the afternoon break now, a short break,  
19 and then when we get back we'll come back to you,  
20 Mr Blair, on South Ayrshire, if I may.

21 MR BLAIR: Indeed, my Lady.

22 LADY SMITH: Thank you.

23 (3.00 pm)

24 (A short break)

25 (3.13 pm)

1 LADY SMITH: Mr Blair, we turn to South Ayrshire, is that  
2 all right?

3 Closing submissions by Mr Blair for South Ayrshire Council

4 MR BLAIR: That's correct, my Lady. I appear on behalf of  
5 South Ayrshire Council to make these closing  
6 submissions. Again I provided a fairly detailed written  
7 submission in that regard and again I adopt that in its  
8 entirety as representing the core position for this  
9 authority.

10 Again I'll endeavour, my Lady, to take from this  
11 certain key themes or points which the Inquiry may find  
12 of particular assistance. I'm mindful that a matter of  
13 just some weeks ago the final witness to this Inquiry  
14 was Mr Gary Hoey, the Chief Social Work Officer for  
15 South Ayrshire Council, so his evidence is relatively  
16 fresh in the minds of the Inquiry and I'll endeavour to  
17 take from it certain key points.

18 Again, this is an authority that provided a detailed  
19 Section 21 response and also additional evidence in  
20 relation to **GID-GIE** case, and a further document was  
21 provided recently in relation to work carried out by  
22 Professor Martin in seeking to evidence to what extent  
23 the recommendations that arose in relation to the  
24 various reports carried out by **GID-GIE** case have in fact  
25 been implemented by this authority.

1           At the outset I would readily accept that evidencing  
2           that those recommendations have been implemented has  
3           taken rather longer than may have been desirable and  
4           that was certainly a point my Lady made in evidence to  
5           Mr Hoey. What I would say is that the response from  
6           Professor Martin would appear to indicate that the  
7           various recommendations from the various reports, BAAF,  
8           Mr Duncan MacAulay and Ms Long have been acted on and  
9           have indeed been acted on over a period of time and  
10          continue to be implemented.

11          I'll endeavour to take my Lady to that in a little  
12          more detail later.

13          One point at the outset, my learned friend Ms Innes  
14          referenced this morning a particular issue in the GID-GIE  
15          case, which was overcrowding in that particular setting  
16          and in terms of point 4 of the analysis provided by  
17          Professor Martin, there is evidence to demonstrate that  
18          if overcrowding is detected as being an issue, there's  
19          a process by which that's referred to the agency  
20          decision maker and ultimately to the fostering panel to  
21          review.

22          So that's a very specific example of where a concern  
23          identified by my learned friend can be evidenced by this  
24          authority to have been dealt with in terms of further  
25          reflection and learning from the occurrence in the GID-GIE

1 case.

2 My Lady, in relation to the general position of this  
3 council, this is also an authority which would invite  
4 the Inquiry to find that it has acted appropriately,  
5 with diligence, transparency and good faith, in  
6 demonstrating that it has met the requests of the  
7 Inquiry in terms of meeting the Terms of Reference and  
8 this is also an authority which again continues to carry  
9 out research and to reflect on how we can better capture  
10 and reflect on the lessons learned, not just from this  
11 Inquiry but generally from the past.

12 My Lady, in relation to a general further  
13 reflection, again this is an authority which continues  
14 to review and reflect on that evidence since opening  
15 submissions were made and continues to seek to inform  
16 itself by learning from those who have been courageous  
17 in coming forward and giving their experiences, not just  
18 in South Ayrshire but more generally throughout  
19 Scotland, in explaining how abuse has impacted on them  
20 and continues to affect their lives, and this authority  
21 will continue to learn from that journey undertaken by  
22 others.

23 Again, my Lady, this is an authority which again  
24 seeks to apologise for the abuse which has occurred  
25 within the foster care system and recognises again that

1 an apology can only go so far.

2 In relation to the response to evidence led in the  
3 case study, I would offer the following general points  
4 in part 4 of the submission.

5 The evidence in particular has shown that the team  
6 around the child has a clear responsibility to advocate  
7 on behalf of the child in terms of decision making. One  
8 body or profession should not hold the franchise or  
9 majority in determining the decision. That should be  
10 shared equally among the partners.

11 Mr Hoey in particular in his evidence made clear  
12 there should be no hierarchy. An example he gave in his  
13 evidence was that a child may be more willing to  
14 disclose a concern to a teaching assistant than with  
15 their dedicated social worker, and that concerns  
16 emanating from any source must be given appropriate  
17 weight and consideration.

18 LADY SMITH: That did come across as an important point,  
19 I think, Mr Blair.

20 MR BLAIR: Yes.

21 LADY SMITH: And whilst on the one hand it's I hope easy to  
22 agree that in the modern world there has to be a social  
23 worker whose responsibility is the child and a separate  
24 social worker whose responsibility is the foster carer,  
25 but from the child's perspective, bearing in mind there

1           may need to be changes of social worker naturally from  
2           time to time or they may just not gel with that person,  
3           however hard they try, you have to be alive to the  
4           possibility that there will be others in the child's  
5           life who may be able to fulfil that role of being  
6           a confidante, of being a trusted person that the child  
7           can turn to and listen to them.

8   MR BLAIR:   Entirely, my Lady, and in a sense that reflects  
9           the general point about a child-centred practice because  
10          it's very easy for us as adults to view the world from  
11          an adult perspective whereby children should know that  
12          they speak to person A or B about certain matters. As  
13          a generality that might be right but as a matter of  
14          reality to that child, formal structures of that kind  
15          are meaningless. It's far more about who can they  
16          trust? Who do they think will listen to them and  
17          empathise with them? And it may be the teaching  
18          assistant rather than the dedicated social worker.

19   LADY SMITH: I think we've heard, for instance, in the  
20          school context it may be that the child naturally turns  
21          to somebody who is not a professional but works in the  
22          school kitchens or helps out in some other way, and it's  
23          not to be assumed that you need to have a professional  
24          label on you to be the right person for that child to  
25          feel they can lean on.

1 MR BLAIR: Absolutely. The dinner lady may hold the key in  
2 that sense.

3 LADY SMITH: Yes.

4 MR BLAIR: A theme I picked up on earlier was  
5 a trauma-informed approach and Mr Hoey in his evidence,  
6 in my respectful submission, made a number of points in  
7 that regard: he stressed that the council and foster  
8 carers should have knowledge of trauma and the impact  
9 that can have on children for whom they are providing  
10 care and nurturing and he called this a trauma-informed  
11 approach.

12 Adversity and vulnerability they may have already  
13 experienced will developmentally and emotionally require  
14 greater support and an unconditional understanding of  
15 their uniqueness. Review by this council has  
16 highlighted the need for further evolution of  
17 a person-centred approach to offer those who have  
18 experienced abuse and seek recourse and support and in  
19 that regard this council has in its preparation for this  
20 Inquiry in terms of its response outlined via BAAF, via  
21 the fostering panel and EDM process how it seeks to  
22 achieve that general trauma-informed approach, and again  
23 I give further examples within part 4.9 of this  
24 submission of exactly what that looks like in practical  
25 terms.

1 LADY SMITH: Thank you.

2 MR BLAIR: My Lady, moving to part 5 of the submission,  
3 really in relation to the failings or deficiencies in  
4 systems or in responses to abuse identified from the  
5 evidence, and again in this particular Local Authority  
6 the view arrived at after carrying out of what in my  
7 respectful submission is narrated by Mr Hoey in his  
8 evidence was a fairly robust and detailed exercise in  
9 analysing the files is that instances of abuse appear to  
10 be extremely low.

11 Now, immediately the authority accepts that records  
12 may not always be complete, not all instances of abuse  
13 may have been reported. The council does again put  
14 forward the general position that the question of the  
15 prevalence of abuse within South Ayrshire appears to be  
16 extremely low. Again, my Lady, we're in that territory  
17 of systemic abuse and whether one is dealing with how  
18 widespread the abuse is as opposed to whether there were  
19 failures of particular systems, but as a general  
20 position the council puts forwards that the instances of  
21 abuse in South Ayrshire are extremely low.

22 That is of course quite different from saying that  
23 any amount of abuse is acceptable. No amount of abuse  
24 is acceptable. Any instance of abuse or failure to  
25 prevent abuse is of great concern.



1           Of course, evidence of a low level of abuse,  
2           recorded abuse at least, is of course entirely different  
3           from whether systems in place to tackle abuse, suspected  
4           or ought to have been suspected, were sufficiently  
5           effective. Of course, we see an example of that in the  
6           GID-GIE case, where again my Lady has been provided, I hope,  
7           with fairly detailed evidence in the Section 21 response  
8           and in the addenda requested by the Inquiry about the  
9           issues GID-GIE case, where there may have been  
10          problems and what could have been done to identify those  
11          problems.

12          So in that sense, I would say that this is  
13          an authority which has identified within its practice  
14          an incidence where plainly there were significant  
15          concerns arising GID-GIE case.

16          Again, my Lady, this perhaps plays into this broader  
17          theme that even if within South Ayrshire there is  
18          a basis for saying in the evidence that incidences of  
19          abuse have been extremely low, where there is evidence  
20          of failure, again that may inform the extent to which at  
21          a national level the Inquiry might consider there is  
22          systemic failure and again GID-GIE case may indicate  
23          where matters may gel with the evidence led by other  
24          authorities.

25          My Lady, in relation GID-GIE case in particular,

1 Mr Hoey of course gave a considerable amount of  
2 evidence, and I'm really looking at paragraph 5.10  
3 onwards of the submission. Mr Hoey does acknowledge for  
4 the council, and the council acknowledges itself, that  
5 the voice of the children in GID-GIE case may not have  
6 been heard.

7 As I recall his evidence, those are pretty much the  
8 words that Mr Hoey used in describing what happened in  
9 GID-GIE

10 In GID-GIE case, problems may have arisen because of  
11 inadequate individual decision making at the time as  
12 opposed to perhaps a systemic failure to follow,  
13 understand law, policy or guidance. That was very much  
14 the guidance of Mr Hoey on GID-GIE

15 The carers, GID-GIE were carers with the  
16 council from 2001 to 2007. The children in their care  
17 were a sibling group of four plus one other child. In  
18 that particular case, the Crown did not proceed with  
19 a prosecution.

20 An action plan was formed in February 2012 specific  
21 to social work services following on from an early  
22 report from Louise Long and of course that led to  
23 a multi-agency review led by Duncan MacAulay and  
24 a report to a Chief Officers Group in 2012.

25 The Inquiry has of course had sight of the relevant

1 reports and again taking up the evidence of Mr Hoey, the  
2 council would again reiterate, consistent with current  
3 practice, that there would have been a significant case  
4 review immediately following upon disclosures of the  
5 kind in GID-GIE case. That did not happen in the GID-GIE  
6 case. That is entirely unfortunate, and Mr Hoey was  
7 quite clear that child protection procedures would be  
8 appropriate in that regard, particularly instigating  
9 an inter-agency referral discussion or IRD.

10 LADY SMITH: Yes.

11 MR BLAIR: As a direct result of this process of compiling  
12 the Section 21 response, the Chief Officer Group  
13 commissioned Professor Martin to provide additional  
14 scrutiny, support and guidance to the learning from the  
15 GID-GIE case and to ensure that there has been full  
16 implementation of the actions identified.

17 Mr Hoey, of course, touched on this in his evidence  
18 and at paragraph 5.15 I set out many ways in which the  
19 process has resulted in an improvement principal,  
20 including an electronic system for foster care files,  
21 robust foster carer assessments, the use of partnership  
22 agreements, improved means of ensuring that one doesn't  
23 lead to an excess of registered numbers, clear processes  
24 for formal decision making and oversight, clear guidance  
25 of expectations, development of a handbook for foster

1 carers, file audit calendars, ongoing evaluation and so  
2 on and so forth.

3 I hope in cutting short at that point at 5.15 I'm  
4 not downplaying the work that's been undertaken by the  
5 council and is supported by the independent assessment  
6 of Professor Martin that these things have taken place  
7 within this authority and to a great extent that's been  
8 because of the Inquiry process causing the authority to  
9 reflect on whether these recommendations have been  
10 followed through.

11 They have been and my Lady has the assurance from  
12 the report from Professor Martin that the steps  
13 consequent upon the various reports have in fact been  
14 followed through in full.

15 I make that point at 5.16, that work on  
16 implementation has been ongoing for a considerable time,  
17 since the early reports.

18 The council does of course regret the failure to  
19 demonstrate that it's only now that it can evidence in  
20 terms of the report from Professor Martin that that  
21 practice has changed.

22 I want to touch on some reflections, my Lady, on  
23 lessons to be learned and changes to be made.

24 It's clear, my Lady, that from listening to the  
25 testimony of adults that they all carry with them the

1 impact of trauma inflicted upon them in childhood. For  
2 many, significant abuse and trauma occurred within their  
3 natural families and the council acknowledges that for  
4 some the impact of further abuse within the system that  
5 was made to protect and nurture them has in fact  
6 compounded those difficulties.

7 I should, though, wish to highlight that in  
8 preparing for the hearing today evidence has been  
9 prepared by the council -- and this is set out at  
10 paragraph 6.1 of the submission -- about the voices of  
11 children who see foster care as a positive experience.

12 This reflects the work of the Champions' Board,  
13 something I mentioned in the opening submission, that  
14 South Ayrshire Council have.

15 LADY SMITH: South Ayrshire is not the only council that  
16 informed the Champions' Board.

17 MR BLAIR: Indeed. Absolutely, my Lady, I'm conscious of  
18 that. And there was a recent meeting of the Champions'  
19 Board and an effort was made to try and capture views  
20 from children there and these are simply samples,  
21 my Lady, of what was said:

22 "I want to say here forever. I love it here. The  
23 foster carers are my family. [REDACTED] my foster carer,  
24 says 'I love you' when I'm going to bed. My foster  
25 carers have showed they love me. They gave me a key to

1 the house and a football top with my name on it. It's  
2 super fun here, never boring, I love it. I know I'm  
3 staying here until I'm a grown up. I love my bedroom  
4 and new duvet cover. I feel really safe. I always get  
5 spoiled and I get to do things."

6 So again, my Lady, this is a council that restates  
7 its position at the opening submission that foster care  
8 is and can be a valuable and very effective way of  
9 caring for and nurturing vulnerable, traumatised  
10 children --

11 LADY SMITH: Mr Blair, you're absolutely right, and these  
12 are not the only indications that have been put before  
13 me that it can be an enormous success. Indeed, we've  
14 had some applicants who have had a bad experience but  
15 also wonderfully positive experiences, some of whom have  
16 built lasting relationships that have survived into  
17 adulthood, and that is what makes it, if you like, all  
18 the more heartbreaking, that it can work.

19 MR BLAIR: Yes.

20 LADY SMITH: It can enhance the child's life. Whilst it  
21 will never get rid of early trauma, it may enable them  
22 to live with it in a much more healthy way in which they  
23 cope and have resilience. But when it goes wrong, when  
24 it involves abuse, it's horrific.

25 MR BLAIR: It's entirely horrific, my Lady. The positive

1 reinforcement of a decent loving family for  
2 a traumatised child goes a long way to addressing  
3 deficits in their early years entirely, and the  
4 literature is vast on that. It's why it's heartening to  
5 know that there are these positive experiences out  
6 there.

7 Particularly poignant of course are case where  
8 children go from one home where everything's great and  
9 loving, expecting that to be the way, and then they are  
10 met with horror. I mean, how much, in terms of further  
11 trauma, is that likely to create, to get that flip-flop  
12 existence of never knowing whether you're going to  
13 a stable household or a horribly abusive one. It's  
14 dreadful, dreadful stuff.

15 LADY SMITH: Mm.

16 MR BLAIR: My Lady, Mr Hoey in that regard, building on the  
17 idea of the positivity of the foster care experience,  
18 did give, in my respectful submission, particularly  
19 helpful evidence in relation to what the council has  
20 learned from the Inquiry as a whole, including based on  
21 GID-GIE case and other cases and that's really at  
22 paragraphs 6.5 onwards.

23 Again, my Lady, there's a fair bit of material in  
24 this. I don't intend to read it out line by line.

25 6.5, summary of responses. Mr Hoey has provided

1 evidence to the Inquiry of ongoing improvements,  
2 including written policy and procedures, the creation of  
3 a specific handbook, assessment of prospective foster  
4 carers are more robust, including motivation to foster,  
5 checks on ex-partners and family members where  
6 applicable and references including employers,  
7 education, and where appropriate, health.

8 My Lady, I can say that in light of the comments  
9 made earlier about wider assessment of the household and  
10 the PVG disclosure debate, anything that this Inquiry  
11 can usefully offer in that regard will be taken up and  
12 listened to by this authority as it does appear to me at  
13 least to tie in very much to what this authority's  
14 already doing in recognising that perhaps the checks of  
15 the past were perhaps not sufficiently robust in terms  
16 of what one might expect in the modern world.

17 Again other examples are given at 6.5.

18 6.6, Mr Hoey's evidence, he was quite clear that  
19 foster care again was a key element in the spectrum of  
20 measures available to protect and nurture children away  
21 from their natural family. He provided clear evidence  
22 on the voice of the child and again recognised that  
23 professionals engaging with children, it was essential  
24 that skills are used to not just listen to the child but  
25 engage, question and analyse concerning behaviours.



1           As I said earlier in my earlier submission but again  
2           in this submission, there may be situations where the  
3           child responds and says, "Everything is fine, it's  
4           okay", but that has to be looked at in the context of  
5           the overall concerning behaviour.

6           This particular council involves children in their  
7           care planning, in the setting and developing of policies  
8           and procedures, and seeks their views individually and  
9           at an authority level. Again in the modern world,  
10          including through electronic means, such as the Mind of  
11          My Own system, group work or age-appropriate methods.

12          But what is the voice of the child? One of the key  
13          themes that emerged from Mr Hoey's evidence, in my  
14          respectful submission, is that the voice of the child  
15          has to be looked at in a far more sophisticated way than  
16          simply what they actually say.

17          6.8, the point is made that the voice of the child  
18          may be non-verbal. The true voice of the child may be  
19          listened to through not just what they say but  
20          non-verbally. Poor school behaviour may be far more  
21          eloquent of a problem in the foster home more so than  
22          the child reporting that everything is fine.

23          I should say perhaps also that some children who  
24          super perform in school or super perform on the sports  
25          field, that can perhaps be an indicator as well of

1 concerns that children are pouring their lives into  
2 their books or their football as a way of dealing with  
3 problems in their lives and one should be alive to that  
4 and not simply looking at children who struggle  
5 academically or in terms of sports as perhaps evincing  
6 wider problems in their lives.

7 Mistaken interpretation of the voice of the  
8 behaviour of the child. Behaviour such as bed-wetting  
9 can be misconstrued and mistakenly considered to be  
10 related to past experience rather than present  
11 unhappiness or emotional pain.

12 Nor should the voice of the child be limited to the  
13 child in immediate focus. The voice in the wider sense  
14 should include listening to the voice of all of the  
15 children in a given setting and not just the child in  
16 the instant matter.

17 Mr Hoey gave evidence that for example in the GID-GIE  
18 case the behaviour of the eldest child was characterised  
19 by her foster carers and indeed sadly by some of the  
20 social workers as problematic without there being  
21 a sufficient degree of professional curiosity.

22 Again, my Lady, this is an authority that would  
23 offer up to this Inquiry the words of Lady Hale in the  
24 ZH case about the need to listen to the child and to ask  
25 the right questions at the right time.

1           Coming back to that idea of professional curiosity  
2           and professional optimism, Mr Hoey was quite clear that  
3           professional curiosity should have the key role in  
4           critical analysis and evaluation by the team around the  
5           child. The need, as he said, to think the unthinkable  
6           rather than simply looking at matters on the surface and  
7           being professionally optimistic.

8           In relation to the trauma-informed approach, and  
9           again taking us back to GID-GIE case, Mr Hoey noted that  
10          in GID-GIE case consideration might have been given to  
11          wider concerns relating to the suitability of the GID-GIE  
12          in relation to the physical health of GID and the  
13          mental health of GIE as a wider part of their  
14          ability to care and nurture for children who were  
15          already traumatised.

16          My Lady, again a number of other points arise in  
17          chapter 6 of this submission. I won't go into those in  
18          detail. They're set out.

19          I'd like to move to facts which the Inquiry should  
20          find established, before moving on to some  
21          recommendations.

22   LADY SMITH: Thank you.

23   MR BLAIR: Again in a general sense it's difficult, in my  
24          respectful submission, to ask for a very granular  
25          findings of fact in relation to this particular

1 authority, but it would invite this Inquiry to accept  
2 that foster care can remain valuable, can be very  
3 effective, that foster carers are crucial in supporting  
4 and nurturing children. And the council would welcome  
5 a finding of the importance of national support to  
6 ensure that that role can be sufficiently resourced,  
7 funded and supported.

8 The council would also invite the Inquiry to find  
9 that there is a finite pool of foster care families and  
10 that there is an element of competition between Local  
11 Authorities and the agencies in the UK, perhaps picking  
12 up on the point raised by my Lady that there can be  
13 a shortfall in one area but not necessarily a way of  
14 knowing where there may be parents in another Local  
15 Authority area who would be more than willing to take  
16 that child on, whether in the short term or in the long  
17 term.

18 Again taken as a whole the council would invite the  
19 Inquiry to find that it's carried out and continues to  
20 carry out a detailed analysis of the information it  
21 holds in terms of assisting this Inquiry and to find  
22 that where instances of abuse have occurred they may  
23 illustrate wider issues at a national level in terms of  
24 whether there's evidence of systemic failure at such  
25 a level.

1           Again, there are further findings invited in terms  
2 of the submission, my Lady.

3           In terms of recommendations, again this is  
4 an authority which does invite certain recommendations.  
5 It invites this Inquiry to consider, again summarising  
6 some of these recommendations, whether there should be  
7 a national register of foster carers as a means of  
8 recording de-registration as well. De-registration may  
9 be more significant as the current process relies on  
10 authorities contacting each other to identify if carers  
11 had fulfilled their role in other areas.

12           Centralisation and access by Disclosure Scotland may  
13 assist in recognising areas where carers may have  
14 resigned for reasons that are not altruistic.

15           The council also notes there is a review of the  
16 children's hearing system in play as a consequence of  
17 the Promise. This is welcomed. The council hopes that  
18 this work may address some of the issues highlighted by  
19 the Inquiry, including fostering panels being reluctant  
20 to de-register foster carers and requiring children to  
21 be returned notwithstanding social work concerns.

22           This council would recommend there should be robust  
23 statutory guidance to tie all allegations against foster  
24 carers into child protection multi-agency procedures.

25           And again there should be robust statutory guidance

1 and recording practices on what is good record-keeping,  
2 the appropriate use of chronologies, to help workers  
3 identify persistent issues or patterns and strengthening  
4 the ways in which children in care records are archived  
5 and preserved.

6 Mr Hoey was clear that national guidance on the  
7 monitoring of practice should evince the view that  
8 effective monitoring should be qualitative and not  
9 simply an assessment of whether legal and local  
10 requirements were met. In other words, not simply box  
11 ticking but whether quality standards are also met.

12 In relation to the question of foster care and  
13 kinship care and private fostering, the authority would  
14 ask this Inquiry to consider whether the lessons for  
15 foster care apply equally to private fostering and  
16 kinship care. Of course, we do have a modern statutory  
17 regime which still differentiates between kinship and  
18 foster care in terms of the levels of approval and  
19 diligence undertaken prior to placement. This council  
20 would invite the Inquiry to reflect on whether that is  
21 an appropriate approach in light of the evidence heard.

22 My Lady, in terms of concluding remarks, the council  
23 welcomes this historic Inquiry. As at 15 November, this  
24 council had 106 children in kinship care and 99 children  
25 in foster care. The learning from this Inquiry will be

1 of a clear benefit for them. The council wants the  
2 voices of those in foster care to show that the [REDACTED]  
3 and [REDACTED] of this world are there for them, helping  
4 them to build happy and content lives in safe and loving  
5 environments. The council expresses its sincere  
6 gratitude for being permitted to make these submissions  
7 and for being part of this process.

8 My Lady, those are my submissions.

9 LADY SMITH: Thank you very much, Mr Blair, that's all very  
10 helpful.

11 Now, if I've got this right, we may just have time  
12 to hear you, Mr Watson, on the part of East  
13 Dunbartonshire.

14 Closing submissions by Mr Watson for East Dunbartonshire  
15 Council

16 MR WATSON: Yes, my Lady. East Dunbartonshire Council has  
17 been grateful for the opportunity to participate in this  
18 phase of the Inquiry. Your Ladyship will recall that  
19 they made an application for leave to appear late in  
20 proceedings and we're grateful to Your Ladyship for  
21 granting that, and thereafter for their Chief Social  
22 Work Officer, Caroline Sinclair, giving evidence to  
23 Your Ladyship.

24 The provision of foster care has been and remains  
25 an important element of the support they provide to

1 families and to children. They seek to safeguard and  
2 support children who need care, including through foster  
3 care and of course through kinship care, which  
4 Your Ladyship discussed in evidence with Ms Sinclair as  
5 well.

6 They look to adopt best practices in recruitment, in  
7 training, in support and in the oversight of foster  
8 carers; and the process of engagement with the Inquiry  
9 has already highlighted to the council several areas  
10 where they can enhance their care and safeguarding of  
11 children and indeed their support of foster carers.

12 My Lady, I will return to some specifics of that,  
13 but that's been through both the process of preparing  
14 the Section 21 responses and thereafter engaging in the  
15 evidence of the Inquiry and giving evidence directly to  
16 Your Ladyship.

17 While there are aspects that the council is  
18 currently reviewing and working on, Your Ladyship's  
19 recommendations in due course will also drive further  
20 improvements based on the evidence the Inquiry has  
21 heard.

22 Your Ladyship has heard from many applicants not  
23 only about their experiences but also about their hopes  
24 for the future and that's really been a consistent  
25 element of the evidence that's been taken from



1 applicants.

2 Your Ladyship will have noted a number of recurring  
3 themes and many of these have been picked up in  
4 submissions already today.

5 One theme from applicants has been their desire that  
6 no child should suffer as they did.

7 Secondly, the need for clear communication.  
8 Your Ladyship heard from many who were moved with little  
9 or no warning or who raised concerns and did not hear  
10 an outcome from that. Again, my Lady, that's been  
11 a consistent theme not only of children who were  
12 actively abused but who were looking back on their  
13 experiences in care and were reporting the substantial  
14 negative effect it had on them to be moved without  
15 engagement or forewarning of them or indeed of them  
16 properly understanding the nature of a foster care  
17 placement.

18 Thirdly, the importance of being heard, of being  
19 listened to when they did want to speak out, and again  
20 I'll return to that.

21 Finally, the need for full and accurate records of  
22 their time in care to help them to understand what had  
23 happened and, where possible, why.

24 Much of the applicant evidence did not relate to  
25 East Dunbartonshire Council. Some of these themes were

1 explored in witnesses from other councils, but the  
2 council takes all of the evidence seriously and reflects  
3 upon the extent to which that can still improve their  
4 practices.

5 They want to ensure that their practices now are  
6 updated to avoid the ills of the past, and with that in  
7 mind I turn then to several specifics.

8 Your Ladyship heard from Caroline Sinclair, the  
9 Chief Social Worker Officer for East Dunbartonshire  
10 Council. On disaggregation of Strathclyde Regional  
11 Council in 1996, they were left with no foster care  
12 families so they had to rebuild the service from  
13 scratch.

14 In 1997 they had four registered foster carers and  
15 that increased incrementally to the 20 or so that there  
16 are currently.

17 Ms Sinclair explained how they had done that and  
18 also spoke through the iterations of the guidance for  
19 foster care provision from 1996 onwards.

20 My Lady, there were two specific themes which  
21 emerged through that evidence from Ms Sinclair. The  
22 first was the identification of abuse itself.  
23 Your Ladyship heard about the line between behaviour  
24 that was identified as abuse and behaviour that was  
25 treated as a quality of care issue. That was referred

1 to as the threshold question.

2 There was evidence of one specific occasion where  
3 a young person had initially reported being kicked by  
4 a foster carer, later referred to as a tap, and did not  
5 want to speak to the police.

6 Your Ladyship noted the importance of the definition  
7 being used for abuse and whether the conclusion that  
8 something did not merit being reported to the police  
9 meant that it did not fall to be treated as an abuse.  
10 Allied to that is the importance of whether the fact  
11 that a child withdraws a complaint is treated as being  
12 an end to the matter, and of course neither of those  
13 should be the case. Both require to be addressed in  
14 detail and considered both individually and whether as  
15 part of a picture. It isn't as simple as identifying  
16 something as falling within a definition of abuse.

17 As Ms Sinclair stated in her evidence, there are  
18 many reasons why children and young people might  
19 minimise or not even report incidents. As she said,  
20 part of the ongoing evolution of the foster care  
21 approach and the understanding of what's needed is  
22 further commitment to finding ways to make sure that  
23 children and young people can tell somebody if something  
24 is not right and have confidence that it will be acted  
25 on appropriately, and of course that question of having

1 confidence is fundamental if a child or young person is  
2 going to speak up.

3 Ms Sinclair agreed that it would be best to record  
4 as much detail as possible and advised that their  
5 policies do need revision and that's a matter that the  
6 council continued to address.

7 They are already specific about what must be  
8 recorded, for instance, of abuse, but it must be clear  
9 for all incidents, regardless of which side of the  
10 threshold of abuse or quality of care they fall.

11 Separately in their Section 21 response the council  
12 acknowledged that there may be instances of abuse which  
13 were not recorded in the files or where the victim did  
14 not feel able to make a complaint, and that is of course  
15 a matter of great regret.

16 It might be said that no amount of support can  
17 guarantee that a child or young person will report their  
18 concerns or their experiences but that is what the  
19 council aims to achieve.

20 Ms Sinclair outlined subsequent developments and  
21 I'll say a little bit more about that later.

22 Turning to specific findings of fact on that  
23 element, my Lady, East Dunbartonshire Council  
24 acknowledges the importance of an accurate definition of  
25 abuse so that appropriate safeguarding can occur even

1 when an incident does not amount to a criminal matter.  
2 They acknowledge that it is not clear this has always  
3 been achieved in practice.

4 Secondly, the council also acknowledges that  
5 children and young people may not have felt able to make  
6 a complaint.

7 That's one element, my Lady. The second particular  
8 theme was that of record-keeping. Your Ladyship heard  
9 evidence regarding the transfer of responsibility  
10 between Local Authorities. Local Government was  
11 reorganised in 1975 and again in 1996, and Ms Sinclair  
12 agreed in evidence that it was possible that some  
13 records were no longer available. The council has made  
14 every effort to locate records and to take those into  
15 account in responding to the Inquiry, but there is no  
16 doubt that the changes in responsibility at least  
17 created the opportunity for records to be lost.

18 Your Ladyship in the course of today has already  
19 addressed the importance of records being available for  
20 adults who were in care and it's a great regret where  
21 that is not now the case.

22 Secondly on the question of record-keeping,  
23 Your Ladyship noted during Ms Sinclair's evidence that  
24 figures in the Section 21 notice response did not seem  
25 to add up. Ms Sinclair undertook to recheck the

1 position and revert, and on behalf of the council we  
2 submitted a supplementary letter on 1 July with  
3 corrected figures.

4 My Lady, I don't intend to go into the contents of  
5 that letter just now, but on the back of Your Ladyship's  
6 questioning they established that foster carers were  
7 being double-counted if they were registered under  
8 different categories: respite, permanent placement and  
9 so on, and on the other hand children could be  
10 undercounted as the numbers reflected the number of  
11 family groups, not individual children.

12 That has now been rectified to the past by manual  
13 review of the files and accurate numbers have been  
14 provided. But perhaps more importantly, the council has  
15 now developed their recording system to provide greater  
16 accuracy. It has been revised to provide defined and  
17 separate categories for foster carers and different  
18 types of placements as well as recording each individual  
19 child.

20 Thirdly on the question of record-keeping, the  
21 review of records identified that even when  
22 an allegation had been made and it was clear there had  
23 been some response, there was not always clear  
24 documentations of the outcome and how that had been  
25 communicated to the children or young people, to the

1 person making the allegation or to the foster carers.  
2 The council recognised that this is an area that they  
3 need to address.

4 As Ms Sinclair said, it is about closing the loop,  
5 communicating clearly to the young person at the time  
6 but also ensuring that if in later life they review  
7 their records, they can see the whole story of what  
8 happened to them at the time and that's a matter that  
9 the council are continuing to address in order to ensure  
10 it's fully addressed within the records.

11 Turning to findings of fact on that element,  
12 my Lady, East Dunbartonshire Council acknowledges that  
13 the records of some children in care and of some foster  
14 families may have been lost as a consequence of Local  
15 Government reorganisation and it cannot now be  
16 demonstrated what records may have existed.

17 The council also acknowledges that their system of  
18 recording the numbers of registered carers and children  
19 in placement was not robust. They have now addressed  
20 this in their social work recording system.

21 Finally the council acknowledges they have not  
22 always communicated outcomes clearly to children and  
23 young people and to foster carers and have not always  
24 properly documented that in their records.

25 Turning then to outcomes and recommendations,

1 Your Ladyship heard evidence on the ways in which  
2 support of children in foster care has been enhanced.  
3 Your Ladyship heard that evidence and indeed explored it  
4 with Ms Sinclair during her evidence and I do not intend  
5 to repeat it.

6 What is important, however, is that Your Ladyship  
7 has heard both from applicants and from Local  
8 Authorities how services have developed and how they  
9 could be further enhanced and when Your Ladyship comes  
10 to make recommendations, that will be significant.

11 Ms Sinclair spoke to several specific aspects. The  
12 collaboration between councils and sharing best  
13 practice, policies, procedures and training, and that is  
14 a theme which has been developed over the course of  
15 these closing submissions as well and no doubt one  
16 Your Ladyship will consider further.

17 Secondly, the provision of an app in addition to  
18 other means of communication to enhance the  
19 opportunities for children and young people to give  
20 their views about experiences in care.

21 My Lady, this wasn't intended as an emergency  
22 recourse but rather another platform that children and  
23 young people may feel more comfortable using in addition  
24 to everything else that is available to them.

25 Thirdly, the introduction of a care leavers'



1 Champions' Board. Again that's already been discussed  
2 today.

3 Fourthly, the development of a care-experienced  
4 modern apprenticeship post.

5 And finally the commissioning of independent  
6 advocacy from an external provider for the assistance of  
7 children in care, and Your Ladyship heard about the  
8 importance of that external voice for the child in the  
9 midst of their care experiences.

10 My Lady, East Dunbartonshire Council reiterates  
11 their commitment to the Inquiry now and as it continues.  
12 As I've set out, they are working on changes in the  
13 light of their engagement to date but they are also very  
14 keen to learn from Your Ladyship's recommendations in  
15 due course.

16 My Lady, those are my submissions on behalf of East  
17 Dunbartonshire unless I can assist further.

18 LADY SMITH: I have no further questions. Thank you very  
19 much, Mr Watson. I'm grateful to you for that.

20 Well, it's now almost 4 o'clock. I'm going to pause  
21 in the closing submissions there for today and tomorrow  
22 morning I'll begin with the City of Edinburgh Council.

23 Thank you.

24 (3.58 pm)

25 (The Inquiry adjourned until 10.00 am on

Wednesday, 30 November 2022)

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